



# Practical Guide

Sector  
**Food Processing**

Sub-Sector  
**Food Grain Milling**

Occupation  
**Processing**

Reference ID: FIC/Q1001, NSQF Level 6



**Chief Miller**

## Published by

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**Shri Narendra Modi**  
Prime Minister of India

“ Skilling is building a better India.  
If we have to move India towards  
development then Skill Development  
should be our mission. ”

## Acknowledgements

FICSI is thankful to all organizations and individuals who have helped us in preparation of this practical guide.

We extend our special thanks to Ministry of Food Processing Industries (MoFPI) for providing funds and their unequivocal support for developing content through National Institute of Food Technology Entrepreneurship and Management (NIFTEM).

We also wish to extend our gratitude to all those who reviewed the content and provided valuable inputs for improving the quality, coherence, and content presentation of chapters.

## About this book

This book is designed to provide skill training and/or upgrade the knowledge and basic skills to take up the job of a 'Chief Miller' in the 'Food Processing' sector. All the activities carried out by a specialist are covered in this course. Upon successful completion of this course the candidate will be eligible to work as a Chief Miller.

This Practical Guide is designed to enable training on practical content for the specific Qualification Pack (QP). Each National Occupational Standards (NOS) is covered across Unit/s.

Key Learning Objectives for the specific NOS mark the beginning of the Unit/s for that NOS.

- Carry out the milling processes for all types of grains
- Handle various milling machineries while maintaining process parameters
- Plan production schedule
- Organize raw materials for production process
- Inspect raw materials and finished goods for quality and quantity
- Follow and maintain food safety and hygiene in the work environment
- Demonstrate troubleshooting skills

## Symbols Used



Unit  
Objectives



Practical



Resource



Notes



Key Learning  
Outcomes

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# 1. Introduction

Unit 1.1 - Organisational Standards and Norms

5 hrs



## Key Learning Outcomes

**At the end of this unit, you will be able to:**

1. Execute the roles and responsibilities as per the organisation standard and norms
2. Demonstrate how to conduct yourself at the workplace
3. Demonstrate how to maintain personal hygiene and sanitation guidelines

## UNIT 1.1: Organisational Standards and Norms

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Execute the roles and responsibilities as per the organisation standard and norms
2. Demonstrate how to conduct yourself at the workplace
3. Demonstrate how to maintain personal hygiene and sanitation guidelines

### 1.1.1 Materials required for the practical

- Protective gloves
- Head caps
- Aprons
- Safety goggles
- Safety boots
- Mouth masks
- Sanitiser
- Safety manual

### 1.1.2 Practical

**Pre-requisite knowledge:**

- Work flow chart and personal attributes.

**Method:**

1. Understand/ assign the roles and responsibilities to be followed as per the work flow chart given below.



Fig. 1.1.1. Roles and responsibilities of chief Miller

2. When at workplace you must wear the personal protective equipment following the way it is depicted in the picture given below.



Fig. 1.1.2. Personal Protective Equipment (PPE)

3. At workplace follow the safety instructions completely without any lapses.



Fig. 1.1.3. Safety symbols at workplace

#### Precautions:

- Make sure you are wearing safety gears.
- Do not waste the cleaning agent, sanitiser and water.
- Do not engage in smoking, spitting, chewing, sneezing or coughing over any food and eating in food preparation and food service areas.
- Report any illness or disease to the management and do not resume work unless treated and certified as fit to work.

**Observation:**

Sr no	Roles and responsibilities of Modified Atmosphere Storage Technician	Has the function being carried out as per specifications?
1		
2		
3		
4		
5		

**Conclusion:**

Based on the observations, write your conclusions here:

Sr no	
1	
2	
3	
4	
5	

## Notes

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This image shows a single page of white paper with horizontal blue or grey ruling lines. The lines are evenly spaced and run across the width of the page, leaving small margins at the top and bottom. There are no vertical margin lines, text, or other markings on the page.



## 2. Prepare and maintain work area and process machineries for grain milling



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Unit 2.1 - Prepare and Maintain Work Area

15 hrs

Unit 2.2 - Prepare and Maintain Process Machineries

15 hrs



## Key Learning Outcomes

**At the end of this unit, you will be able to:**

1. Demonstrate the appropriate method for cleaning and maintaining the work area
2. Exhibit that the work area is safe and hygienic for food processing
3. Check if the machines and tools required for production are in working condition
4. Clean process machineries using recommended cleaning agents and sanitisers

## UNIT 2.1: Prepare and Maintain Work Area

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Demonstrate the appropriate method for cleaning and maintaining the work area
2. Exhibit that the work area is safe and hygienic for food processing

### 2.1.1 Materials required for the practical

- Cleaning agents (like detergents, hypochlorite, liquid chlorine, hydrogen peroxide, ozone etc.)
- Sanitisers
- Disinfectants
- Floor area layout

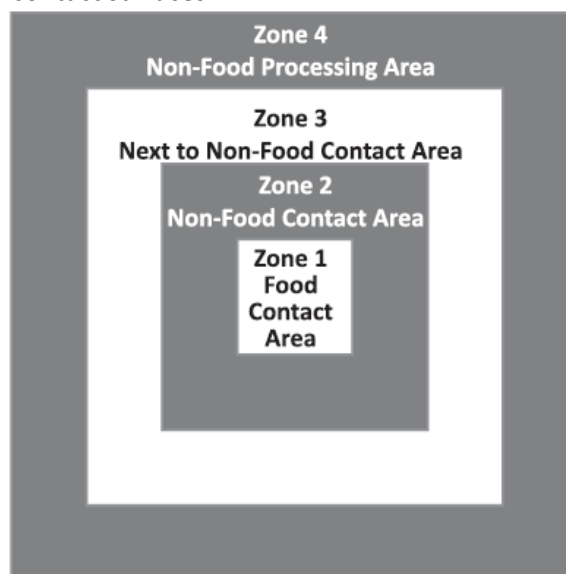
### 2.1.2 Practical

**Pre-requisite knowledge:**

- Prepare and Maintain Work Area and Process Machineries.

**Method:**

- Mark food and non-food contact surfaces.



*Fig. 2.1.1. Area Layout*

1. Follow the cleaning and sanitisation SOP for work area cleaning.
2. Refer to the SOP and manufacturers' instructions for appropriate cleaning agents, sanitisers and cleaning procedure.
3. Take the tools, trolleys, crates, utensils etc. available at the processing unit to the designated areas for cleaning.
4. Rinse with potable water and cleaning agents to wash them perfectly.
5. Sterilise the tools and other equipment for next use with 500 ppm sodium hypochlorite or the recommended disinfectant as per the SOP.

6. Remove gross debris from surfaces of work area.
7. Apply detergent solution to loosen soil and bacterial film and hold them in solution or suspension.
8. Rinse with potable water to remove loosened soil and residues of detergent.
9. Disinfect with subsequent rinsing (where necessary) as per manufacturers' instruction.
10. Dry clean using appropriate methods like blow dry for removing and collecting the residue and debris. (For e.g.: loosened threads from dusters, crumbs and burnt products etc.)
11. Check pest control measures are in place and work area is pest free.
12. Check that water waste is going to an Effluent Treatment Plant (ETP).
13. Check that solid waste is properly going into the solid waste treatment plant or composting unit.
14. Place the sanitiser and disinfectant in the designated store area after using it.

Area/ item	Frequency	Equipment and cleaning agents and sanitisers	Cleaning method	Person responsible
<b>Structure</b>				
Floors	End of each day or as frequently required	Brooms, damp mop, brush, detergent and sanitiser	1. 2. 3. 4.	
Walls, Windows and ceiling	Monthly or as required	Wiping cloth, brush and detergent	1. 2. 3. 4.	
<b>Food contact surfaces</b>				
Work tables and sinks	After use	Wiping cloth, detergent and sanitiser	1. 2. 3. 4.	

Fig . 2.1.2. Sample work area cleaning SOP



Fig. 2.1.3. Cleaning materials



Fig.2.1.4. Pressure cleaning

**Precautions:**

- Always wear protective gloves and goggles when recommended.
- Before using hypochlorite, and liquid chloride, ensure that pH and concentration level is maintained as per the SOP.
- Ensure that the area is well ventilated while using hydrogen peroxide.
- Always read the instructions on the label before use, even if it's a product you use regularly. You don't want to accidentally use the product in the wrong area or use it incorrectly.
- Always note the warning symbols and safety precaution symbols displayed in the work area and follow them.
- Never store chemicals near food, food storage areas or any tools or equipment that will touch food. Keep them under lock in a designated area only for cleaning tools and chemicals.
- Never leave chemicals on or near a food preparation area. That includes on top of counters, stoves, etc.
- Do not store chemicals above food prep areas, kitchen sinks or drain boards.
- Store chemicals in their originally labelled containers and make sure they are closed properly.
- Never use food storage containers to store, transport or mix chemicals.
- Always spray chemicals holding the spray nozzle away from you.
- Never mix two different chemicals together.

**Observation:**

Sr no	Name of food contact surfaces cleaned	Name of cleaning agents used	Name of sanitisers used	Amount of cleaning agent used
1				
2				
3				
4				
5				

**Conclusion:**

Sr no	Activities conducted to make work area clean and safe	(Yes/No)
1	Identification of food and non-food contact surfaces	
2		
3		
4		
5		

## UNIT 2.2: Prepare and Maintain Process Machineries

### Unit Objectives



**At the end of this unit, you will be able to:**

1. Check if the machines and tools required for production are in working condition
2. Clean process machineries using recommended cleaning agents and sanitisers

### 2.2.1 Materials required for the practical



- Closed circuit aspirator
- Gravity selector and de-stoner
- Color sorter
- Paddy husker
- Whitener
- De-husker
- Emery roller
- Rotary sifter
- Thickness/ width separator
- Length grader
- Polisher

### 2.2.2 Practical



**Pre-requisite knowledge:**

- Prepare and Maintain Work Area and Process Machineries.

**Method:**

1. Prepare the list of machineries present in the processing unit.
2. Execute the cleaning of equipment and machineries as per the SOP.
3. Refer to the manufacturers' manual for recommended cleaning agents and sanitisers.
4. Execute CIP for the internal cleaning of the machines and equipment.
5. Carry out the COP for the parts like fittings, gaskets, valves, tank vents, grinders, pumps, knives and nozzles as per company SOP.
6. Carry out SIP process to sterilise, disinfect and sanitise the machineries.
7. If required apply high air pressure cleaning by removing the equipment parts and replacing them after cleaning.
8. Check for cleaning efficiency by swab test or rinse test.
9. Apply oil and grease to the required parts as part of routine maintenance

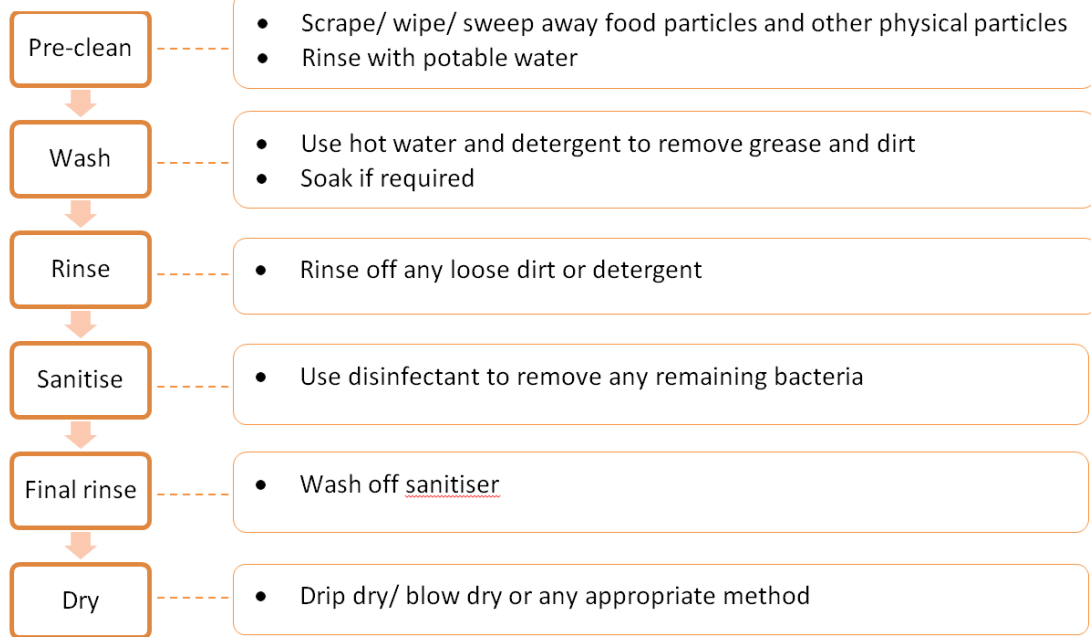


Fig. 2.2.1. Steps in cleaning procedure

**Precautions:**

- Ensure machines are unplugged from the power source before cleaning.
- Make sure that after cleaning the machines and equipment are ready for use.
- Report any discrepancies in the equipment or machineries to the supervisor/ required authority.

**Observation:**

Sr no	Name of the activities	Time taken to conduct the process (hrs)
1		
2		
3		
4		
5		

**Conclusion:**

Sr no	Parts used for CIP	Parts used for COP	Parts used for SIP
1			
2			
3			
4			
5			

Notes



Lined area for taking notes, consisting of multiple horizontal lines.



## 3. Prepare for the Milling Process and Manage it



Unit 3.1 - Plan Production	5 hrs
Unit 3.2 - Plan Equipment Utilisation and Manpower	5 hrs
Unit 3.3 - Organise Equipments and Raw Materials	5 hrs
Unit 3.4 - Manage the milling process	5 hrs
Unit 3.5 - Carry out maintenance of grain milling unit and equipments	5 hrs
Unit 3.6 – Handle training and certifications	5 hrs



## Key Learning Outcomes

**At the end of this unit, you will be able to:**

1. Demonstrate how to plan the production process
2. Demonstrate how to calculate the process time for effective utilisation of machineries
3. Explain how to plan batch size considering full capacity utilisation of equipment
4. Organise raw materials and equipments as per the production schedule
5. Demonstrate how to calculate raw materials required for the desired quantity of finished products
6. Demonstrate the process of managing the activities of milling process
7. Check if the machines and tools required for production are in working condition
8. Carry out maintenance of equipment and machines used in grain milling
9. Handle trainings and certifications for employees on production processes, quality management and food safety hygiene

## UNIT 3.1: Plan Production

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Demonstrate how to plan the production process

### 3.1.1 Materials required for the practical

- Production plan
- SOP
- Safety manual

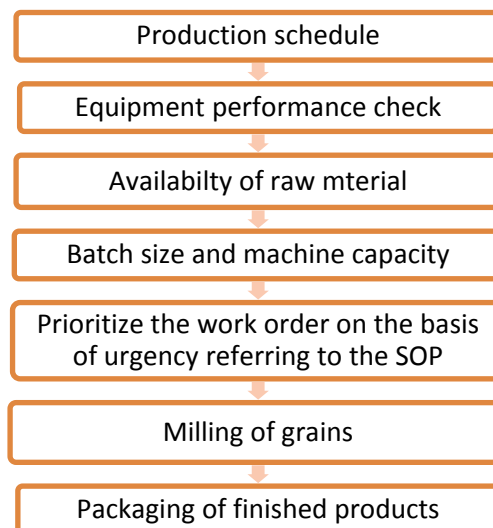
### 3.1.2 Practical

**Pre-requisite knowledge:**

- Preparation for the Milling Process.

**Method:**

- Every organisation has a standard operating procedure (SOP) for production process.



*Fig.3.1.1.Production flow chart*

1. Check the production schedule of the day and note it down in your notepad.
2. Check that required machineries are performing well and ready for production.
3. Prioritise the lot which has to be delivered urgently as per the SOP and stock rotation system (FIFO and FEFO) as applicable.
4. Identify the products to be made as per the schedule and plan milling process as per the defined specifications.

**Precautions:**

- Follow the production schedule and the time for each process parameter as specified.
- Follow the FIFO and FEFO stock rotation system as specified in the SOP/production schedule.

**Precautions:**

- Follow the production schedule and the time for each process parameter as specified.
- Follow the FIFO and FEFO stock rotation system as specified in the SOP/production schedule.

**Observation:**

Sr no	Planning steps	Equipment/ machine to be used	Time to finish the activity (hrs)
1			
2			
3			
4			
5			

**Conclusion:**

Sr no	Batch details	Batch size	Production time	Expected quantity of finished products (packaged lots)
1				
2				
3				
4				
5				

## UNIT 3.2: Plan Equipment Utilisation and Manpower

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Demonstrate how to calculate the process time for effective utilisation of machineries
2. Explain how to plan batch size considering full capacity utilisation of equipment

### 3.2.1 Materials required for the practical

- Production schedule/ SOP
- Safety Manual

### 3.2.2 Practical

**Pre-requisite knowledge:**

- Preparation for the Milling Process.

**Method:**

1. Identify the type of production line:
  - Automated production line
  - Semi-automated production line
  - Manual production line
2. Based on the type of production line plan the processing activities to calculate efficiency of equipment and manpower utilisation.

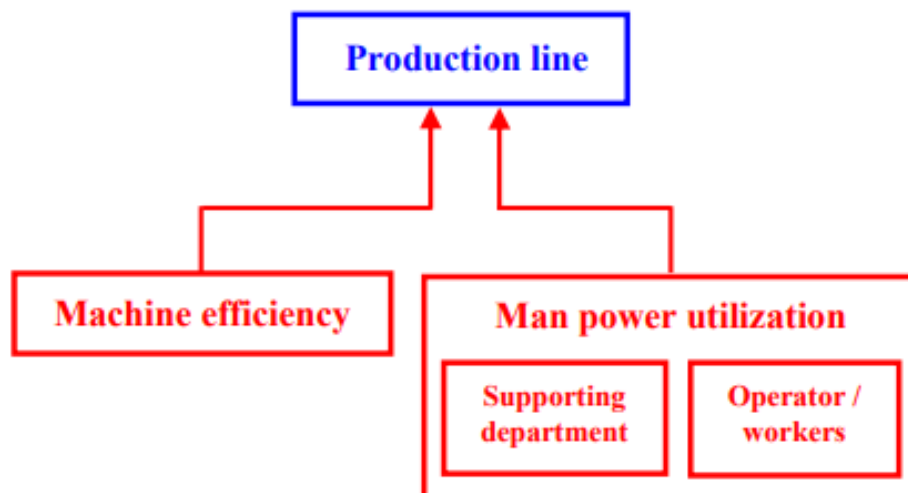


Fig.3.2.2. Factors of production line

## 3. Calculate the machine efficiency using following formula given:

- Actual Operation Time: Run time for a machine or system to produce an output from the moment it has started for operation.
- Planned Operation Time: Actual run time of the machine removing all the stops during the operation (for eg: breakdowns, change over, etc.)
- Machine Ideal Cycle Time: The minimum cycle time that your process can be expected to achieve in optimal circumstances.
- Overall Equipment Efficiency: Takes into account all losses, resulting in a measure of truly manufacturing time. It gives a picture of how effective the manufacturing process is running.

Formula to calculate machine efficiency		Machine efficiency
Availability (A) =	$\frac{\text{Actual Operation Time}}{\text{Planned Operation Time}}$	
Performance (P) =	$\frac{(\text{Machine Ideal Cycle Time}) \times (\text{Total Pieces Produced})}{(\text{Planned Operation Time})}$	
Quality (Q) =	$\frac{\text{Good Pieces Produced}}{\text{Total Pieces Produced}}$	
<b>Overall Equipment Efficiency (OEE) =</b>	<b>A X P X Q</b>	

## 4. Calculate manpower utilisation for manual and semi-automatic production line in terms of operators/workers by using following formula:

Type of production line	Formula to calculate	Manpower utilization (M)
Manual	$\frac{\text{Actual Production Output}}{\text{Target Production Output}}$	
Semi-automatic	$\frac{(\text{Machine Ideal Cycle Time}) \times (\text{Total Pieces Produced})}{(\text{Actual Operation Time}) - (\text{Machine Ideal Cycle Time}) \times (\text{Total Pieces Produced})}$	
M =		

5. Check that whether preventive maintenance is in place or not.
6. Record all the details in the observation sheet.

**Precautions:**

- Use the raw materials which meet the quality parameters.
- Check the machineries are working properly and ready for use.
- Check if the work area cleaning and process machinery cleaning is done as per the SOP and ready for production.
- Wear the personal protective equipment during processing activities.

**Observation:**

Sr no	Overall Equipment Efficiency (OEE)	Manpower utilisation (manual) (M)	Manpower utilisation (semi-automatic) (M)
1			
2			
3			
4			
5			

**Conclusion:**

Write your conclusions here.

Sr no	Observations
1	
2	
3	
4	
5	

## UNIT 3.3: Organise Equipments and Raw Materials

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Organise raw materials and equipments as per the production schedule
2. Demonstrate how to calculate raw materials required for the desired quantity of finished products

### 3.3.1 Materials required for the practical

- Production schedule/SOP
- Safety Manual

### 3.3.2 Practical

**Pre-requisite knowledge:**

- Preparation for the Milling Process

**Method:**

1. Identify the raw materials for the type of end product as per the SOP.
2. Calculate your raw material requirements and fill the inputs in the table.



3. Identify the equipment and machines as per the SOP.
4. Calculate the number of times you will require to operate the machine for the given batch size and machine capacity.  
Based on the batch size and the machine availability select the processing machines for optimum utilisation.

**Formula for calculation:**

- Consider the machine capacity is = x kg
- The batch size = y kg
- No. of times the machine needs to be operated for optimum utilization = z
- Then  $z = x/y$

For eg: if x=200 kg, y=50 kg then:

$$z = 200/50$$

$$z = 4$$

Capacity of the machine = x	Batch size = y	No. of times the machine to be operated for the given capacity = z

**Precautions:**

- Use the raw materials which meet the quality parameters.
- Check the machineries are working properly.
- Wear the personal protective equipment during processing activities.

**Observation:**

Sr no	Production size	Batch size	Machine or equipment to be used	No. of times the machine/equipment to be used	Duration of the process
1					
2					
3					
4					
5					

**Conclusion:**

Sr no	Final products	Is it as per schedule (Y/N)
1		
2		
3		
4		
5		

## UNIT 3.4: Manage the Milling Process

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Demonstrate the process of managing the activities of milling process

### 3.4.1 Materials required for the practical

- Production plan
- Manpower register
- SOP
- Safety manual

### 3.4.2 Practical

**Pre-requisite knowledge:**

- Production process.

**Method:**

1. As per the production/process flow chart prepare a daily plan with manpower utilisation and machine utilisation.
2. Co-ordinate with the purchase team and ensure continuous supply of required raw materials and packaging materials.
3. Co-ordinate with the personnel or human resource department for man power or labour.
4. Co-ordinate with the technician and ensure machine breakdowns are attended immediately to reduce the down time.
5. Check on-line production samples are taken as per the SOP for quality analysis.
6. Co-ordinate with the lab and check the analysis and reporting is done immediately for timely action.
7. Checks the quality of the final products is as per the desired standards.
8. Make necessary changes in the production process as per the quality report to enhance the yield.
9. Take appropriate corrective and preventive action in case of any nonconformance related to product and process and ensure its immediate action.
10. Take the approval from the concerned authority and authorize the team member to remove unused/worn out/outdated process machineries from production line.
11. Check and analyse new machineries for food safety and hazards.
12. Carry out trials on new machineries and analyse its performance and suitability for the organisation.
13. Prepare a report on the functioning of the new machineries after installation and share it with your reporting authority.

**Precautions:**

- Ensure that entire production unit is working properly.
- Ensure timely provisions for installing of new machineries.

**Observation:**

Sr no	Steps to manage milling process
1	
2	
3	
4	
5	

**Conclusion:**

Write your conclusion here:

Sr no	
1	
2	
3	
4	
5	

## UNIT 3.5: Maintenance of Grain Milling Unit and Equipment

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Check if the machines and tools required for production are in working condition
2. Carry out maintenance of equipment and machines used in grain milling

### 3.5.1 Materials required for the practical

- Grain milling process machineries and equipment
- SOP
- Safety manual
- Tool box

### 3.5.2 Practical

**Pre-requisite knowledge:**

- Manage Milling Process.

**Method:**

1. Prepare the list of machineries present in the processing unit.
2. Check if CIP for the internal cleaning of the machines and equipment are done as per the scheduled frequency.
3. Check if the COP for the parts like fittings, gaskets, valves, tank vents, grinders, pumps, knives and nozzles are done as per the scheduled frequency.
4. Check if SIP process to sterilise, disinfect and sanitise the machineries/equipment are done as per the scheduled frequency.
5. Check if the cleaning agents and sanitisers used are as per manufacturer's recommendation.
6. Check for cleaning efficiency by swab test or rinse test.
7. Check if the equipment used for processing is protected against contamination from lubricants, metal fragments, fuel and contaminated water.
8. Conduct cleaning and sanitizing drills as per schedule.
9. Perform preventive maintenance as per the schedule.
10. Check if the raw materials, intermediate and finished products quality checks are conducted and reports are maintained.
11. Check the stock rotation system for finished products follows the FEFO and FEFO methods.
12. Check if the storage of food is protected from any contamination and pests.
13. Enter your observation in the observation table.

**Precautions:**

- Ensure machines are unplugged from the power source before cleaning and maintenance.
- Report any discrepancies in the equipment or machineries to the supervisor/ required authority.

**Observation:**

Sr no	List of process machineries	Checks done	Any discrepancy report
1			
2			
3			
4			
5			

**Conclusion:**

Write your conclusions here.

Sr no	
1	
2	
3	
4	
5	

## UNIT 3.6: Handle Training and Certifications

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Handle trainings and certifications for employees on production processes, quality management and food safety hygiene

### 3.6.1 Materials required for the practical

- Training Plan
- Certification guidelines

### 3.6.2 Practical

**Pre-requisite knowledge:**

- Training and Certification.

**Method:**

1. Set specific training goals and objectives.
2. Define the target group for training and their desired competencies.
3. Conduct assessments and evaluate the need for trainings.
4. Determine the competencies of the target group.
5. Conduct a gap analysis.
6. Evaluate an appropriate training method.
7. Decide the training delivery options.
8. Compare the cost v/s the expected benefits of conducting the training.
9. Evaluate of the proposed training.
10. Implement your training need assessment plan.
11. Hold the certification from the apex body as per organisation norms.

**Precautions:**

- Do a gap analysis before trainings to understand the existing and desired competencies.
- Do a on the job performance assessment to evaluate the benefits of the training.

**Observation:**

Sr no	Training details	Training assessment plan
1		
2		
3		
4		
5		

**Conclusion:**

Write your conclusion here:

Sr no	
1	
2	
3	
4	
5	



## 4. Complete Documentation and Record Keeping Related to Grain Milling



Unit 4.1 - Raw Material Records	2 hrs
Unit 4.2 - Production Schedule and Process Parameters	2 hrs
Unit 4.3 - Finished Products Records	3 hrs



## Key Learning Outcomes

**At the end of this unit, you will be able to:**

1. Demonstrate the process of maintaining documentation for raw materials
2. Execute the process of documenting production schedule and process parameters
3. Execute the process of documenting details of finished products

## UNIT 4.1: Raw Material Records

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Demonstrate the process of maintaining documentation for raw materials

### 5.1.1 Materials required for the practical

- Raw material/stock register
- Processing book/register
- Sales book
- Weighing machine
- Hygrometer
- Refractrometer

### 4.1.2 Practical

**Pre-requisite knowledge:**

- Complete documentation and record keeping.

**Method:**

- Production unit has three types of register/book.



*Fig. 4.1.1. Types of register/book*

1. Maintain the details of raw materials available at the production unit or plant in the stock register.
2. Use the observation table and enter the details of the raw materials.
  - Enter the type of raw materials available at the plant.
  - Weigh the raw materials on weighing machine.
  - Enter the weight of each raw material in the stock register.

**Precautions:**

- Make sure that you make the correct entry after checking the raw materials physically.
- Ensure all records are up-to date as per SOP and are always ready for audits.

**Observation:**

Sr no	Type of raw material	Moisture Content	Weight of raw materials
1			
2			
3			
4			
5			

**Conclusion:**

Stock register updated for the following raw materials:

Sr no	Type of raw material
1	
2	
3	
4	
5	

## UNIT 4.2: Production Schedule and Process Parameters

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Execute the process of documenting production schedule and process parameters

### 4.2.1 Materials required for the practical

- Process manual
- Production schedule
- Production register

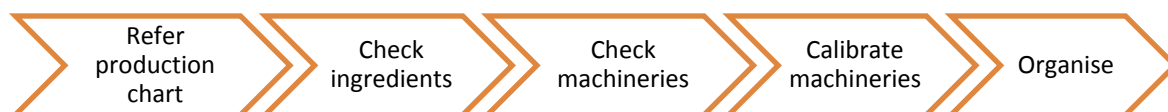
### 4.2.2 Practical

**Pre-requisite knowledge:**

- Complete documentation and record keeping.

**Method:**

- Follow the production schedule:



*Fig. 4.2.1. SOP - Production Schedule and Process Parameters*

1. Refer the production schedule and enter the batch number of products in the production register which needs to be processed on the given date.
2. Check the machines available for processing of that lot as per the schedule.
3. Refer to the quality parameter chart and ensure that quality of the ingredients are checked and as per the accepted quality standards.
4. Enter the inputs of products in the respective register as per the SOP.
5. Enter the inputs of the products in the observation table.

**Precautions:**

- Ensure that the entries do not have any incorrect inputs by doing a thorough check.
- Ensure all records are up-to date as per SOP and are always ready for audits.

**Observation:**

Sr no	Production steps	Time taken at each step	Initial quantity of raw material	Final quantity of finished products
1				
2				
3				
4				
5				

**Conclusion:**

Sr no	Raw material	Raw material quantity	Final quantity
1			
2			
3			
4			
5			

## UNIT 4.3: Finished Products Records

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Execute the process of documenting details of finished products

### 4.3.1 Materials required for the practical

- Finished goods register
- ERP Software

### 4.3.2 Practical

**Pre-requisite knowledge:**

- Complete Documentation and Record Keeping.

**Method:**

1. Record the details of finished goods in the finished goods register.
2. Enter the details of finished goods in the ERP software, if available.
3. Maintain appropriate records of raw material receipt, stock of existing raw material, production, storage, distribution, service, laboratory test results, cleaning and sanitation, pest control and product recall etc. according to the SOP.
4. Retain the updated records for a period of one year or till shelf-life of the product whichever is more (as per the SOP) for periodic audits.

List of records as mandated under Part 2 of Schedule 4 of Food Safety & Standards (Licensing & Registration of Food Businesses) Regulation, 2011 are:

Sr. No.	Records for	Clause	Requirement
1	Facilities	4.1.3	Water storage tanks shall be cleaned periodically and records of the same shall be maintained in a register
2	Food operations and controls	5.1.3	Records of raw materials, food additives and ingredients as well as their source of procurement shall be maintained in a register for inspection
3	Audit, documentation and records	8.2	Appropriate records of food processing / preparation, production / cooking, storage, distribution, service, food quality, laboratory test results, cleaning and sanitation, pest control and product recall shall be kept and retained for a period of one year or the shelf-life of the product, whichever is more
4	Sanitation and maintenance of establishment premises	9.1.1	A cleaning and sanitation programme shall be drawn up and observed and the record thereof shall be properly maintained, which shall indicate specific areas to be cleaned, cleaning frequency and cleaning procedure to be followed, including equipment and materials to be used for cleaning. Equipment used in manufacturing will be cleaned and sterilized at set frequencies

Sr.No.	Records for	Clause	Requirement
5	Sanitation and maintenance of establishment premises	9.2.3	Pest infestations shall be dealt with immediately and without adversely affecting the food safety or suitability. Treatment with permissible chemical, physical or biological agents, within the appropriate limits, shall be carried out without posing a threat to the safety or suitability of food. Records of pesticides / insecticides used along with dates and frequency shall be maintained
6	Personal hygiene	10.1.2	Arrangements shall be made to get the food handlers / employees of the establishment medically examined once in a year to ensure that they are free from any infectious, contagious and other communicable diseases. A record of these examinations signed by a registered medical practitioner shall be maintained for inspection purpose
7	Personal hygiene	10.1.3	The factory staff shall be compulsorily inoculated against the enteric group of diseases as per recommended schedule of the vaccine and a record shall be kept for inspection
8	Condition of license	8	Maintain daily records of production, raw materials utilization and sales separately
9	Condition of license	14	The manufacturer/importer/distributor shall buy and sell food products only from, or to, licensed/registered vendors and maintain record thereof

5. Check the packaging of the finished goods is as per the SOP.
6. Check the labels of the finished goods for all the required entries as per the SOP and FSSAI guidelines.
7. Enter the details of the finished goods register/ ERP application as per the SOP.
  - Enter the date of packing.
  - Enter the date of manufacture.
  - Enter the date of expiry.
  - Mention the primary, secondary and tertiary packaging materials.
  - Mention the storage conditions as per organisation standards for light, air and temperature and humidity.
8. Use the observation table and enter the details of the finished goods.

**Precautions:**

- Ensure that the entries do not have any incorrect inputs by doing a thorough check.

**Observation:**

Sr no	Name of finished products	Batch number	Time of packing	Date of manufacture	Date of expiry	Packing materials used	Storage conditions
1							
2							
3							
4							
5							

**Conclusion:**

Finished goods register updated for the following processed products:

Sr no	Products
1	
2	
3	
4	
5	

## Notes

[illegible]

[illegible]



## 5. Food Safety, Hygiene and Sanitation for Packaging Food Products



**FICSI**  
Food Industry Capacity and Skill Initiative

Unit 5.1 - Safety and Sanitation Functions

10 hrs

Unit 5.2 - Food Safety Hazards

10 hrs

Unit 5.3 - Apply Food Safety Practices

10 hrs



## Key Learning Outcomes



**At the end of this unit, you will be able to:**

1. Demonstrate the process of maintaining personal hygiene and sanitation
2. Identify the agents which are a potential food hazard and can cause adverse health effects
3. Demonstrate and apply food safety practices at workplace

## UNIT 5.1: Safety and Sanitation Functions

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Demonstrate the process of maintaining personal hygiene and sanitation

### 5.1.1 Materials required for the practical

- Cleaning agents
- Sanitisers
- PPE
- Food safety manual
- First aid box
- Tool box

### 5.1.2 Practical

**Pre-requisite knowledge:**

- Food safety, hygiene and sanitation

**Method:**

**Personal hygiene**

1. Personal cleanliness of food handlers is the most important link in preventing foodborne illness.
2. These personal hygiene habits become a part of their behaviour.
3. Wear suitable clean protective clothing, head covering, face mask, gloves and footwear.


<p><b>Dos</b></p> <ul style="list-style-type: none"> <li>• Hair properly tucked inside the head mask/cap</li> <li>• No jewellery (earrings, necklace etc.)</li> <li>• No outer pockets</li> <li>• Wear neat and clean clothes</li> <li>• No wrist watch</li> <li>• Cover all wounds</li> <li>• Nails trimmed and clean</li> <li>• Torn clothes to be repaired/ replaced</li> <li>• Safety shoes</li> </ul>		<p><b>Don'ts</b></p> <ul style="list-style-type: none"> <li>• Hair coming outside the head mask/cap</li> <li>• Jewellery (earrings, necklace etc.)</li> <li>• Outer pockets and contents</li> <li>• Dirty clothes</li> <li>• Wearing wrist watch</li> <li>• Cover all wounds</li> <li>• Long nails</li> <li>• Torn clothes</li> <li>• Bare feet/slippers</li> </ul>
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Fig . 5.1.1. Behavioural practices for food handlers – do's and don't's

3. Always clean your hands before beginning work, before handling food and after any activity which may contaminate the food and equipment you are working with.
4. Follow the six simple steps as given for hand sanitation.



Fig . 5.1.2. Hand sanitation

5. Follow the guidelines when to wash hands.


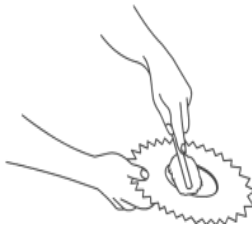





			
Before and after using toilet/ urinals / rest room	Before serving food/beverages	Before putting on gloves and after taking it off	After eating/ drinking and breaks
			
After using a tissue or handkerchief	After sneezing/ coughing/ scratching any part of your body		
Before and after handling/preparing food items			

Fig . 5.1.3. When to wash hands

Fig . 5.1.3. When to wash hands

**Raw material procurement**

1. Check all raw materials for visible deterioration, off-odour and for any foreign matter while receiving and storing.
2. Raw materials received in tankers to be checked for seal integrity and only dedicated tankers to be used.
3. Check if the raw materials quantities purchased correspond to storage/preservation capacity of the establishment (follow the SOP).
4. Check for 'expiry date'/ 'best before'/ 'use by date, packaging integrity and storage conditions for packaged raw materials.

## Safety symbols and warnings

1. Read the safety symbols, warnings and instructions very carefully.



*Fig. 5.1.4. Safety Symbols*

2. Before entering into the work area, check that it is not under the prohibited zone.
3. Wear the personal protective equipment before entering the processing line.
4. After entering the working zone, check that required machineries are working properly.
5. Before starting the machine, ensure that machines are plugged to the electric circuit properly.
6. Check if the tool box has the required tools for operations.
7. Ensure the first aid box is placed at the appropriate place and contains all the necessary medicines and equipment.



*Fig. 5.1.5. First Aid Box*

**Precautions:**

1. Follow the safety instructions completely.
2. Maintain proper hygiene and sanitation at workplace.
3. Report to the concerned person during any emergency and don't panic.
4. Do not receive or use raw material or ingredients that are spoilt or contain pesticides, veterinary drugs or toxic items or decomposed for processing.

**Observation:**

Sr no	Materials	Availability and maintenance
1.	List of PPE	
2.	List of Cleaning agents	
3.	List of warnings and symbols present at workplace	

Sr no	Materials	Availability and maintenance
4.	Contents of the tool box	
5.	Contents of the first aid box	

**Conclusion:**

Write your conclusions here.

Sr no	Why safety at workplace is very important?	
1	Are the necessary PPEs available to carry out the work? (Y/N)	
2	Are the cleaning agents (sanitisers, soaps, etc.) available at workplace? (Y/N)	
3	Are the safety and warning symbols displayed at the workplace? (Y/N)	
4	Is the first-aid kit available with necessary medical aid? (Y/N)	

## UNIT 5.2: Food Safety Hazards

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Identify the agents which are a potential food hazard and can cause adverse health effects

### 5.2.1 Materials required for the practical

- PPE
- Food safety manual
- Food samples

### 5.2.2 Practical

**Pre-requisite knowledge:**

- Food safety, hygiene and sanitation.

**Method:**

1. Identify the types of hazards in food.
2. Check for the possible hazard in the entire process of production of grain milling

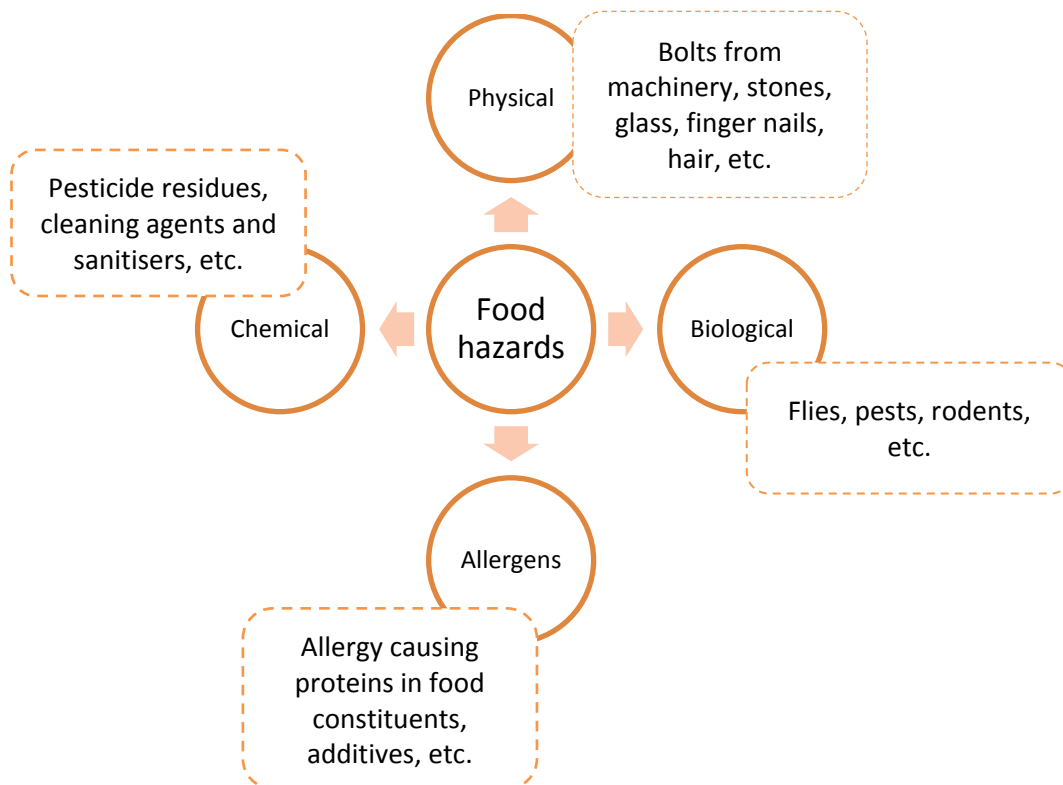






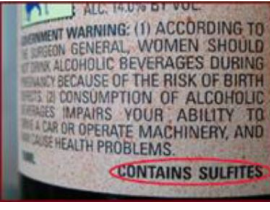






Fig . 5.2.1. Food hazards

			
Cereals containing gluten	Eggs and egg products	Fish and fish products	Tree nuts and nut products
			
Peanuts soyabeans and its products	Crustacea and its products	Sulphite in concentrations of 10mg/kg or more	Milk products

*Fig . 5.2.2. Food allergens*

Biological	Hair, excreta, bone splinters, etc. 
Chemical	Pesticide residues, detergents, etc. 
Physical	Bolts from machinery, stones, glass, etc. 

*Fig. 5.2.3. Biological contaminants*

*Fig. 5.2.4. Chemical contaminants*

*Fig. 5.2.5. Physical contaminants*

1. Check the labels of incoming raw materials for appropriate allergen information.
2. Tag the items as appropriate (follow SOP) to ensure that the allergen is clearly identified.
3. Handle the damaged containers appropriately as per SOP to minimise cross-contamination at receipt.
4. Store allergenic ingredients separately or in the designated storage area using clean and closed containers to minimise cross contamination.

5. Check whether the allergens are declared on labels, for all products, including rework, and intermediate products.
6. Use appropriate cleaning methods for e.g. vacuum, soap and water wash, appropriate chemicals) and hand washing at appropriate times (for e.g. after handling a product containing allergens like peanuts etc., clean clothing and other PPE as specified in the SOP.
7. Note down the observations in the observation table.

**Precautions:**

- Do not store allergens and non-allergens materials together.
- Use safe practices while checking inside the equipment.
- Ensure adequate lighting at all processing and storage area while working.
- Ensure the traffic patterns of raw materials, packaging supplies, and employees are limited during the production of allergen containing products and do not lead to cross-contact.
- Document and use appropriate cleaning procedures for spills or damages of allergens.
- Use dedicated pallets and bins for allergen materials.

**Observation:**

Sr no	Sample description	Checklist	Observations	Action taken
1		Packing intact/ damaged?		
		Any food contaminants found?		
		Any allergens?		
		Information on the labels as per FSSAI guidelines?		
2		Packing intact/ damaged?		
		Any food contaminants found?		
		Any allergens?		
		Information on the labels as per FSSAI guidelines?		

**Conclusion:**

Write your conclusions here:

Sr no	Conclusion
1	

## UNIT 5.3: Apply Food Safety Practices

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Demonstrate and apply food safety practices at workplace

### 5.3.1 Materials required for the practical

- PPE
- Food safety manual
- Food samples

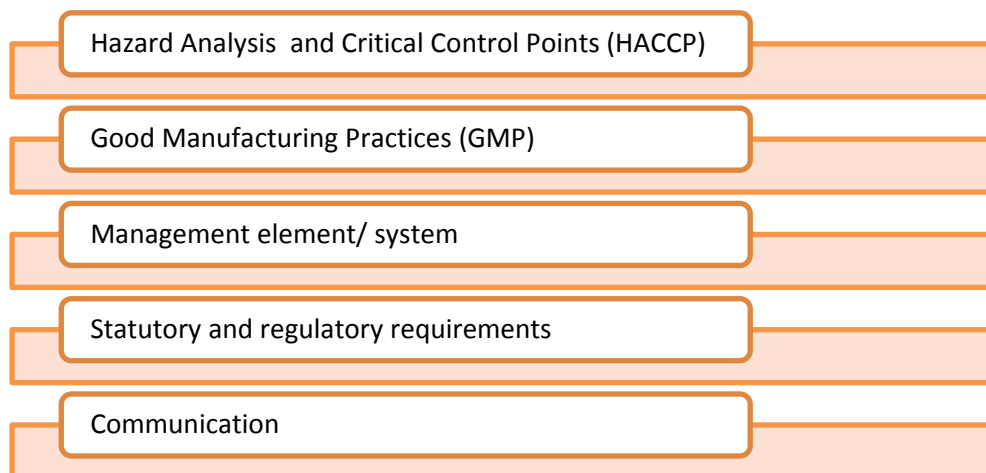
### 5.3.2 Practical

**Pre-requisite knowledge:**

- Food safety, hygiene and sanitation.

**Method:**

- Every manufacturing / processing unit should have a Food Safety Management System (FSMS) Plan.
- The purpose of FSMS is to ensure the manufacture, storage, distribution and sale of safe food.



*Fig . 5.3.1. Key elements of FSMS*

1. As per HACCP principle,
  - Conduct hazard analysis to identify the types of hazard
  - Identify the critical control points.
2. Determine the critical control points (CCP).
3. Analyse the CCP at for each step in the production or process.
4. Refer to the critical limits from safety manual (organisation specific).
5. Establish the critical limits.
6. Monitor the critical limits using the monitoring systems.
7. Apply corrective measures to control the specified limits.
8. Enter the observation records in the log book.
9. Enter the CCP for raw materials in the observation table.

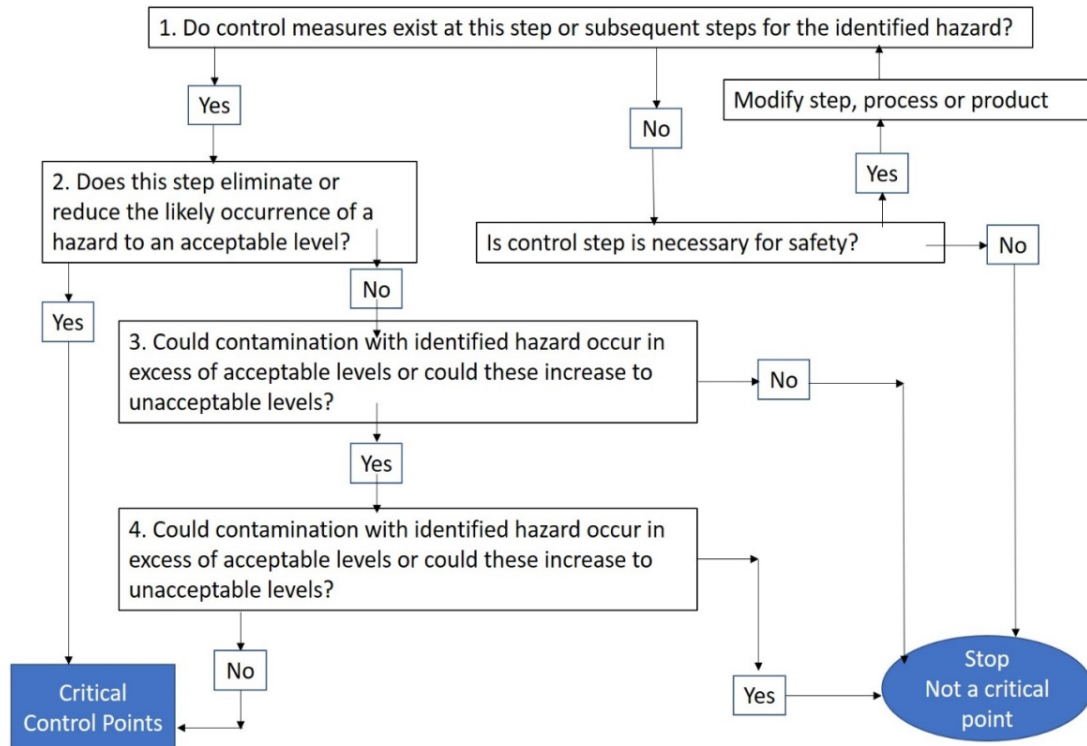


Fig . 5.3.2. CCP decision tree

10. Check for GMP (Good Manufacturing Practices) as per FSSAI guidelines.

- GMP focuses on personal hygiene, process validation, maintenance of equipment, sanitation of the work area.



Fig . 5.3.3. GMP focus areas

## GMP checklist

Sr. No.	Focus area	Observation and remarks
<b>1</b>	<b>LOCATION AND LAYOUT OF FOOD ESTABLISHMENT</b>	
	<ul style="list-style-type: none"> <li>Ideally located away from industries which are emitting harmful gases, obnoxious odour, chemical etc.</li> </ul>	
	<ul style="list-style-type: none"> <li>Ceiling roof is of permanent nature floor of building is cemented, tiled or laid in stone/ pakka floor</li> <li>Production area walls are smooth, made with impervious material up to a height of not less than five feet and the junction between the walls and floors are curved</li> <li>Premises of the factory is adequately lighted and ventilated, properly white washed or painted</li> </ul>	
	<ul style="list-style-type: none"> <li>Provision for disposal of refuse and effluents is available</li> <li>Food production/ food service area provided with adequate drainage facility</li> <li>Proper outlets for smoke/ steam etc., like chimney, exhaust fan etc. are installed and the fans installed at a suitable height</li> <li>Doors are provided with automatic door closer</li> <li>Doors, Windows and other openings are fitted with net or screen to prevent insects etc.</li> </ul>	
	<ul style="list-style-type: none"> <li>Antiseptic/ disinfectant foot bath is provided at the entrance</li> <li>Sufficient number of latrine and urinals for worker are provided and located outside the processing hall</li> <li>All the machinery is installed in such a manner which may allow continuous flow of production and do not occupy more than 50% of the total production and permits hygienic production and easy movement</li> </ul>	
<b>2</b>	<b>EQUIPMENT AND FIXTURES</b>	
	<ul style="list-style-type: none"> <li>Equipments kept clean, washed, dried and free from moulds and fungi</li> <li>No such Container/ Vessel/ Equipment's in use likely to cause metallic contamination</li> <li>The table tops used for food preparation are made of close joint and impervious material.</li> <li>The equipment's are made of stainless steel /galvanised iron/ non corrosive materials</li> <li>Appropriate facilities for the cleaning and disinfecting of equipment's and instruments and preferably cleaning in place (CIP) system are adopted; wherever necessary</li> </ul>	
<b>3</b>	<b>STORAGE SYSTEMS</b>	
	<ul style="list-style-type: none"> <li>Appropriate arrangement for storage of food &amp; food ingredients provided and adequately segregated and labelled</li> <li>Raw material, food additives and ingredients, wherever applicable are conforming to regulations laid down under the act</li> </ul>	

Sr. No.	Focus area	Observation and remarks
	<ul style="list-style-type: none"> <li>Containers used for storage are made of non-toxic material</li> </ul>	
	<ul style="list-style-type: none"> <li>Systems to adequately maintain time- temperature control at the time of storage</li> <li>Cold Storage facility, wherever necessary/ provided</li> </ul>	
<b>4</b>	<b>PERSONAL HYGIENE</b>	
	<ul style="list-style-type: none"> <li>Suitable aprons, head cover, disposable gloves &amp; footwear are provided</li> <li>Adequate facilities for toilets, hand wash and footbath, with provision for detergent/bactericidal soap, hand drying facility and nail cutter are provided</li> </ul>	
	<ul style="list-style-type: none"> <li>No person suffering from any infection or contagious disease</li> <li>Arrangements are made to get the staff medically examined once in six months to ensure that they are free from infectious, contagious and other diseases</li> <li>The staff working in such factory are inoculated against the enteric group of disease and vaccinated</li> <li>No employee of such factory who is suffering from a hand or face injury, skin infection or clinically recognisable infectious disease</li> </ul>	
<b>5</b>	<b>WATER SUPPLY</b>	
	<ul style="list-style-type: none"> <li>Adequate supply of potable water</li> <li>Appropriate facilities for safe &amp; clean storage of water</li> </ul>	
	<ul style="list-style-type: none"> <li>The water is examined chemically and bacteriologic ally by a NABL accredited laboratory</li> <li>Ice and steam wherever in use during processing is made from potable water</li> <li>Identifying marks have been applied to the pipelines for easy identification of potable and non-potable water</li> </ul>	
<b>6</b>	<b>PEST CONTROL SYSTEM</b>	
	<ul style="list-style-type: none"> <li>Treatment with permissible chemical, physical or biological agents within the permissible limits are carried out</li> <li>Adequate control measures are in place to prevent insect and rodents from the processing area</li> </ul>	
<b>7</b>	<b>CONVEYANCE AND TRANSPORTATION</b>	
	<ul style="list-style-type: none"> <li>Conveyance and transportation of food being done in an appropriate state of cleanliness, particularly if the same vehicle has been used to carry non-food items</li> <li>The conveyance and transportation are provided with temperature control system</li> </ul>	
<b>8</b>	<b>CLEANING AND MAINTENANCE</b>	
	<p>Cleaning and sanitation programme is drawn up, observed and the record of the same is properly maintained</p> <p>Food preparation areas are cleaned at regular intervals, with water, and detergent and with the use of a disinfectant</p>	

Sr. No.	Focus area	Observation and remarks
9	<b>OPERATIONAL FEATURES</b>	
	<ul style="list-style-type: none"> <li>The source and standards of raw material used are of optimum quality and as per regulation and standards laid down under the Act</li> <li>Test report from own or NABL accredited/ FSSAI notified labs regarding microbiological contaminants in food items are available</li> <li>Arrangements for monitoring temperature and relative humidity</li> </ul>	
10	<b>DOCUMENTATION AND RECORDS</b>	
	<ul style="list-style-type: none"> <li>Records of daily production, raw material utilized and sales are available</li> <li>A periodic audit of the whole system according to the Standard Operating Procedure (SOP) conducted regarding Good Manufacturing Practices/Good Hygienic Practices (GMP/ GHP) system</li> <li>Appropriate records of food processing/ preparation, food quality, laboratory test results, pest control etc. for a period of 1 year or the shelf -life of the product; whichever is more</li> <li>Records of sale and purchase that the food product sold to registered/licensed vendor and raw material purchased from registered/ licensed supplier</li> <li>Recall plan</li> </ul>	
11	<b>PRODUCT INFORMATION AND CONSUMER AWARENESS</b>	
	All packaged food products carrying label and requisite information as per Regulations are made	
12	<b>TRAINING</b>	
	Food production personnel and production floor managers/ supervisors underwent appropriate food hygiene training	



Fig 5.3.4. Waste water disposal system/effluent treatment plants



*Fig.5.3.5. Well-guarded entrance*



*Fig.5.3.6. Demarcation of the area*



*Fig.5.3.7. Premises tarred and concreted to avoid dust*



*Fig.5.3.8. Entrance with hygiene station*



*Fig.5.3.9. Hand-wash stations*







*Fig.5.3.10. Locker room*



Material storage on Pallets

Separate storage Area for  
Expired/damaged materialProper stacking of raw  
materials on palletsProper stacking of raw  
material away from wall*Fig 5.3.11. Storage of raw materials and food***Colour Coding for material**

	<b>PASS</b>
	<b>UNDER TEST</b>
	<b>HOLD</b>
	<b>REJECT</b>

*Fig.5.3.12. Colour coding for easy identification  
of quality status*



*Fig.5.3.13. Clearly defined walkway  
water stagnation near the  
surroundings*



*Fig.5.3.14. Avoid vegetation growth  
near the premises*



*Fig.5.3.15. Avoid water stagnation  
near the surroundings*



*Fig.5.3.16. Walls: clean, durable,  
impervious to moisture*



*Fig.5.3.17. Avoid Cracks on walls as it allow bacteria  
and moulds to accumulate*



*Fig 5.3.18. PVC strip curtains*



*Fig.5.3.19. Automatic closing spring  
doors*



*Fig.5.3.20. Air curtain*



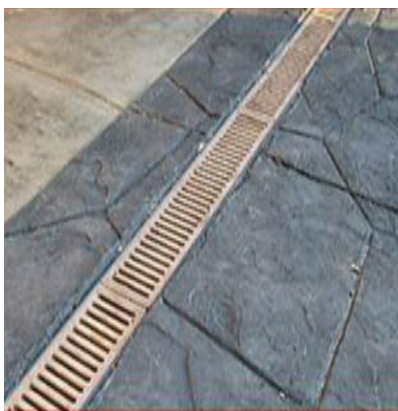
*Fig.5.3.21. Special stone flooring to avoid slipping and easy to clean*



*Fig.5.3.22. Epoxy and smooth flooring, easy to clean and avoids dust accumulation and microbial contamination*



*Fig.5.3.23. Covered drains to prevent insects and rodents*



*Fig.5.3.24. Floor with proper drainage*



*Fig.5.3.25. Nets and mesh on windows to avoid pest entry*



*Fig.5.3.26. Covered lights in the production area*



*Fig.5.3.27. Food Transportation*



Fig.5.3.28. Proper lighting facility in the work area



Fig.5.3.29. Vehicle inspection before loading



Fig.5.3.30. Multilayer Tarpaulin to protect from water and dust

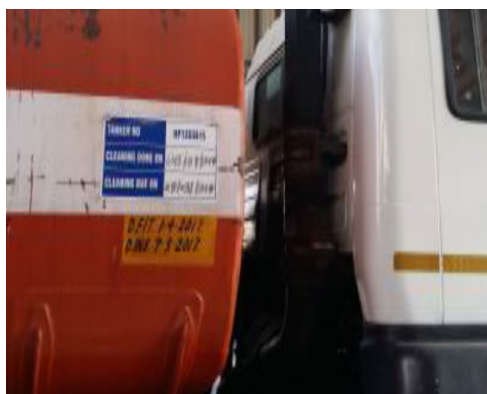


Fig.5.3.31. Display of Cleaning Status on Tankers and lock and key system provided for food defence



Rat cage protected by steel frame



Glue board for insect trapping in production



End seal for pipelines not in use



Insectocutor used outside production area



Temper resistant bait station secured onto ground hook up baits



Mesh and grit for drainage



Deny entry



Deny food



Deny shelter



Destruction

*Fig.5.3.32. Some pest control methods*





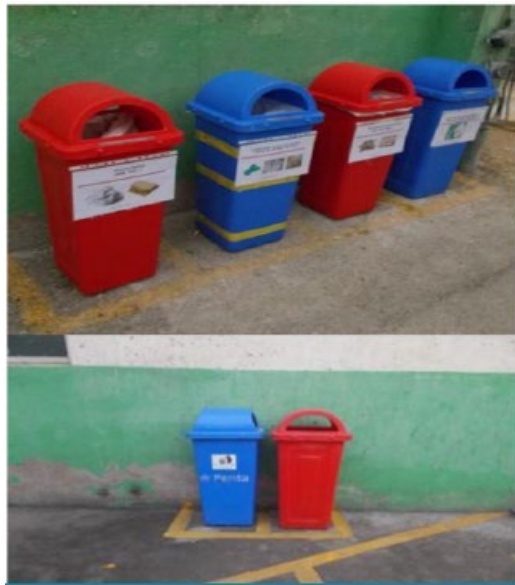
		
Broken glass at the window	Open exhaust	Gap in between shutter and floor
		
Space in blinds on exhaust		
Fig.5.3.33. Some potential sources of pest entrance		



Fig.5.3.34. Color coding of water pipes to avoid contamination



Sr. No.	Material	Dustbin Colour	SYMBOL
1	Oily Cotton Waste	Red	
2	Paper	Green	
3	Plastic Jars, Sampling Bottles	Blue	
4	Plastic Bags	Yellow	
5	Polish Filter	Grey	
6	Food Waste	Orange	
7	Glass Bottles	Black	

Fig. 5.3.35. Waste categorisation with dedicated bins

#### Precautions:

- Ensure that critical control points are maintained as per HACCP principle.

#### Observation:

Sr no	Raw material	CCP limit to be maintained as per specifications	CCP limit maintained (Y/N)

#### Conclusion:

Sr no	Are records relating to safety maintained in the Log Book (Y/N)?
1	

## FSMS Plan

Hazard	Control measure	Critical limit	Monitoring method	Corrective action	Responsibility	Record
Physical hazard (dirt, stone, particles)	Supplier guarantee specifications established by quality assurance department	As per company internal specifications	Supplier guarantee certificate is visually confirmed	Reject material if not accompanied by supplier	Reject material if not accompanied by supplier	Supplier Guarantee
Chemicals (toxins, pesticides from raw material)	Relative humidity-maintained store					
Relative humidity-maintained store	FIFO system should be established		Monitor temperature and humidity of storage			Store temperature log

Notes



Lined area for taking notes, consisting of multiple horizontal lines.



## 6. Professional and Core Skills



Unit 6.1 - SWOT Analysis	30 mins
Unit 6.2 - Decision Making	30 mins
Unit 6.3 - Plan and Organise	1 hr
Unit 6.4 - Customer Centricity	1 hr
Unit 6.5 - Problem Solving	1 hr
Unit 6.6 - Analytical Thinking	1 hr
Unit 6.7 - Critical Thinking	1 hr



## Key Learning Outcomes



**At the end of this unit, you will be able to:**

1. Undertake a self-assessment test
2. Identify personal strengths and weaknesses
3. Choose between two or more courses of action to solve problems quickly and effectively
4. Plan and schedule activities or task assigned in an organised way
5. Manage time effectively to complete the tasks assigned
6. Identify customer requirements and their priority and respond accordingly
7. Identify potential problems to make sound and timely decisions
8. Apply analytical skills and its attributes to make decisions and solve problems
9. Develop critical thinking skills to prevent potential problems
10. Develop critical thinking skills to resolve issues

## UNIT 6.1: SWOT Analysis

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Undertake a self-assessment test
2. Identify personal strengths and weaknesses

### 6.1.1 SWOT analysis

Write your strengths, weaknesses, opportunities, and threats in the 4 sections here.

Strengths	Weaknesses
Opportunities	Threats

*Fig.6.1.1. SWOT Analysis*

1. Was this activity helpful in doing a self-assessment?

---

2. What were some of the most interesting things you discovered about yourself during the activity?

---

## UNIT 6.2: Decision Making

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Choose between two or more courses of action to solve problems quickly and effectively

### 6.2.1 What is decision making?

Decision making is an act of choosing between two or more courses of action. There may not always be a 'correct' decision among the available choices. There may have been a better choice that had not been considered, or the right information may not have been available at the time.

### 6.2.2 Techniques of decision making

Decision making is an act of choosing between two or more courses of action. There may not always be a 'correct' decision among the available choices. There may have been a better choice that had not been considered, or the right information may not have been available at the time.

Many different techniques of decision making have been developed. The method used depends on the nature of the decision to be made and how complex it is. The stages of the method are as follows:

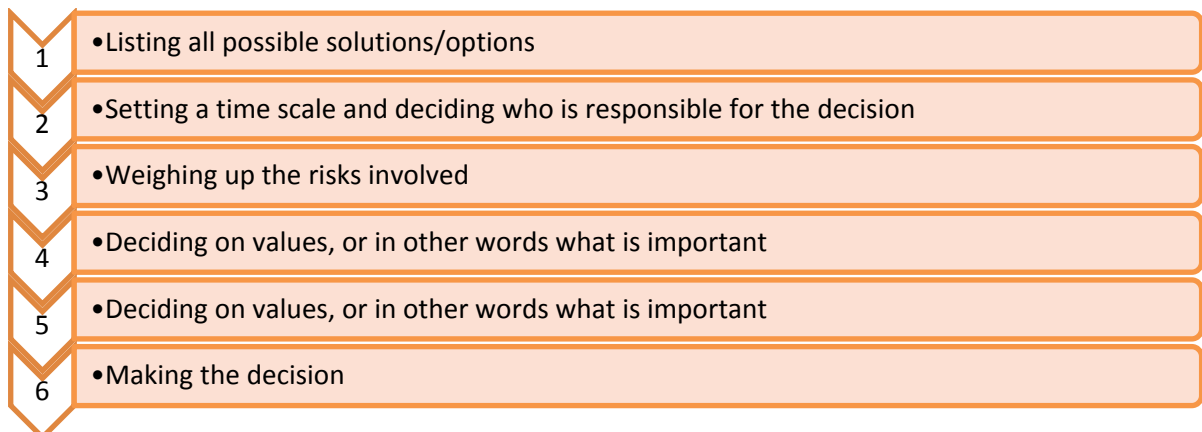


Fig.6.2.1 Steps for decision making

### 6.2.3 Develop Decision Making Skills

- Please answer each of the following questions as honestly as possible.
- Circle your answer for each question.
- Refer to the result table given below and evaluate the result of your answers.

Sr. No.	Decision making skills	Mark where you stand (Circle your answer)				
		Strongly Agree	Agree	Somewhat Agree	Somewhat Disagree	Strongly Disagree
1	Desire to actively participate in the process of solving/ improving a situation	5	4	3	2	1

2	Too much analysis of situation results in delaying decision	5	4	3	2	1
3	Respect other people's suggestion and recommendations	5	4	3	2	1
4	Analyse and calculate the risk and problems which may occur after taking a decision	5	4	3	2	1
5	Follow workplace rules and guidelines in situations involving high level of risk at work	5	4	3	2	1
6	Use your job specification to take appropriate decision	5	4	3	2	1
7	Do not hesitate to consult your supervisors and subordinates before arriving to a decision point	5	4	3	2	1
8	Do not make workplace decision based on emotions	5	4	3	2	1

- Evaluate your answers after you complete the above table.
- Check the result for each question if your answer is:

Score	Evaluation	Result
1 - 3	You need to work hard to develop this quality	Work hard
4	You possess this quality but need to enhance it for better success	Keep improving
5	You possess this quality and this is your strength use it to make timely and effective decision	Use this strength

My Score	What should you do?

## UNIT 6.3: Plan and Organise

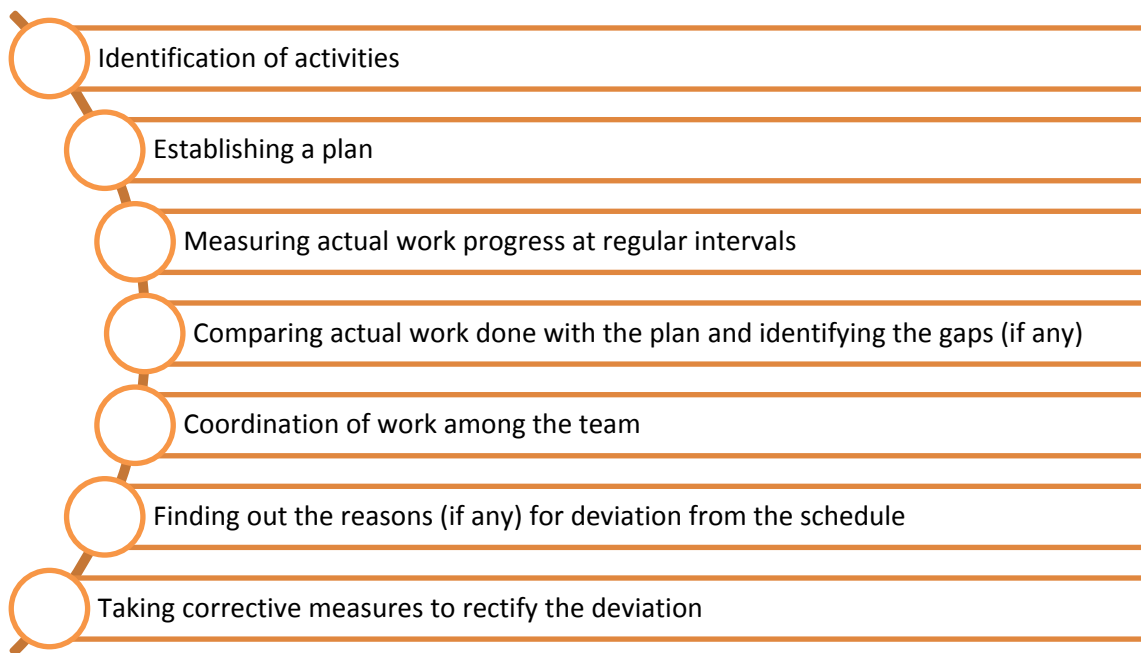
### Unit Objectives

**At the end of this unit, you will be able to:**

1. Plan and schedule activities or task assigned in an organised way
2. Manage time effectively to complete the tasks assigned

### 6.3.1 Ways to plan and organise yourself at workplace

- Organising and planning is a process of completing a given task efficiently and successfully.
- Organising and planning includes:



*Fig.6.3.1 Ways to plan and organize yourself*

### 6.3.2 Benefits of organising and planning

1. Write the benefits of organizing.

---



---

2. Write the benefits of planning.

---



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### 6.3.3 Time management

It is easy to manage our time effectively, especially if we follow a few simple steps.

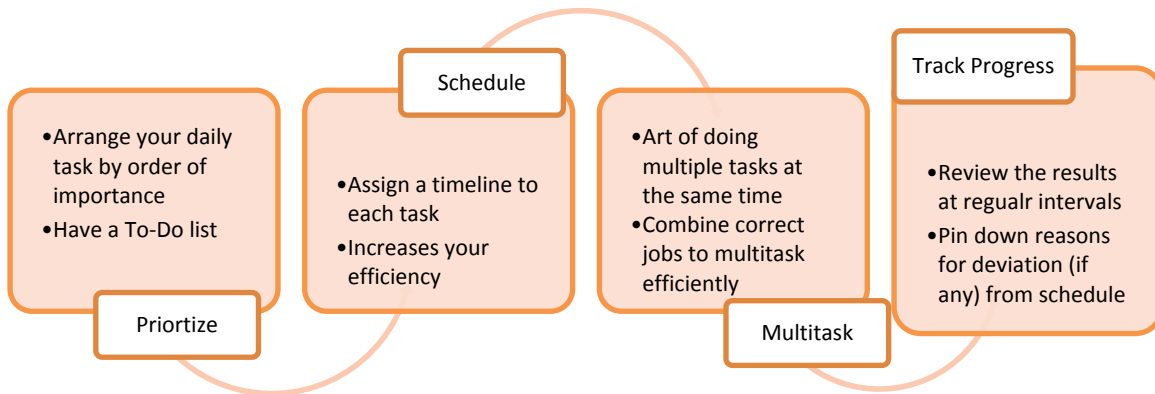


Fig. 6.3.2 Steps to manage time effectively

### 6.3.4 Ways to manage your work hours in the most effective

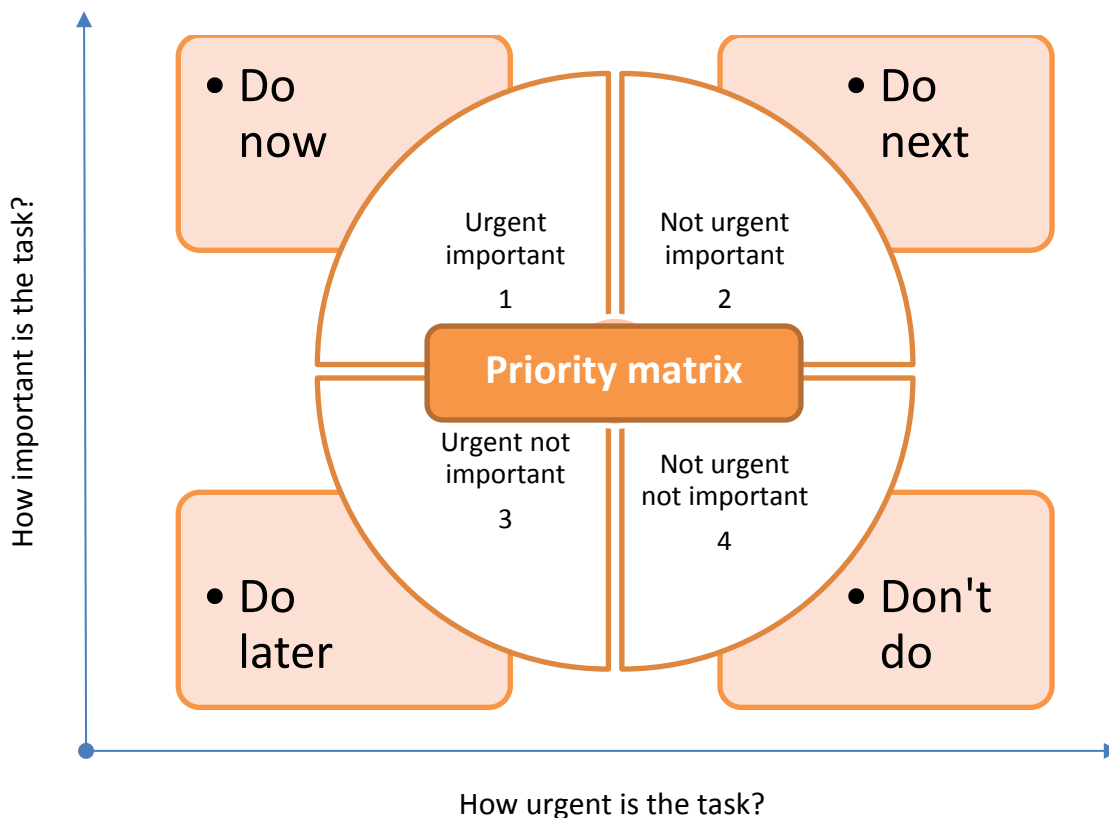


Fig. 6.3.3. Priority matrix

### 6.3.5 To-Do list

Create a To-Do list to keep track of the job received identifying the priority

Sr no	Date	Job code/ number	Task/ activities	Target completion	Priority
1					
2					
3					
4					
5					

## UNIT 6.4: Customer Centricity

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Identify customer requirements and their priority and respond accordingly

### 6.4.1 How to maximise customer service?

Customer service is an integral part of any business. A good customer service can lead to:

- increase in sales and profit
- business goodwill
- most importantly, loyal customers.

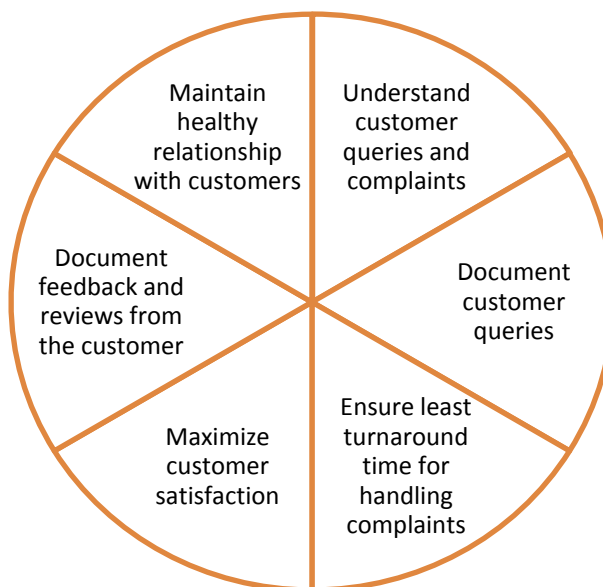


Fig. 6.4.1. Ways to maximise customer service

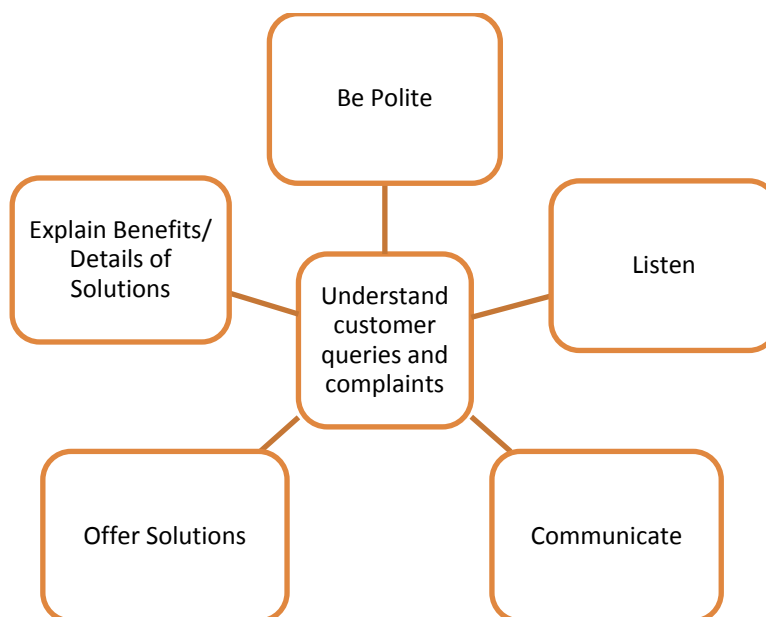


Fig. 6.4.2. Understand customer queries and complaints

## 6.4.2 Maximise customer satisfaction

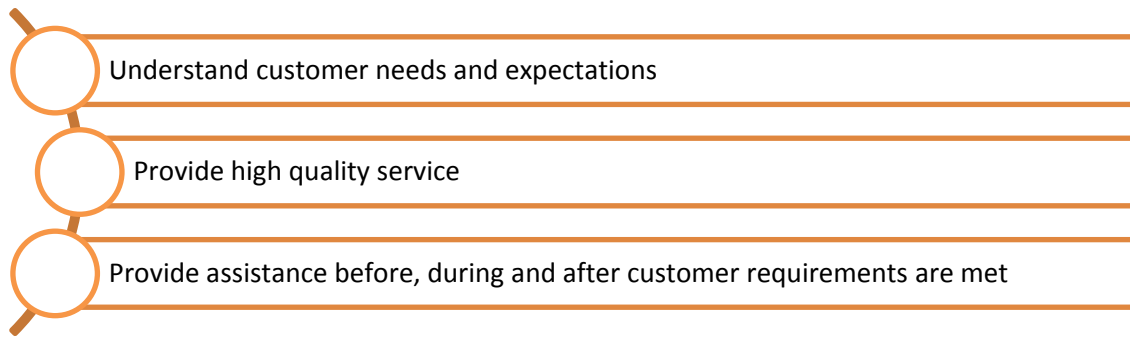
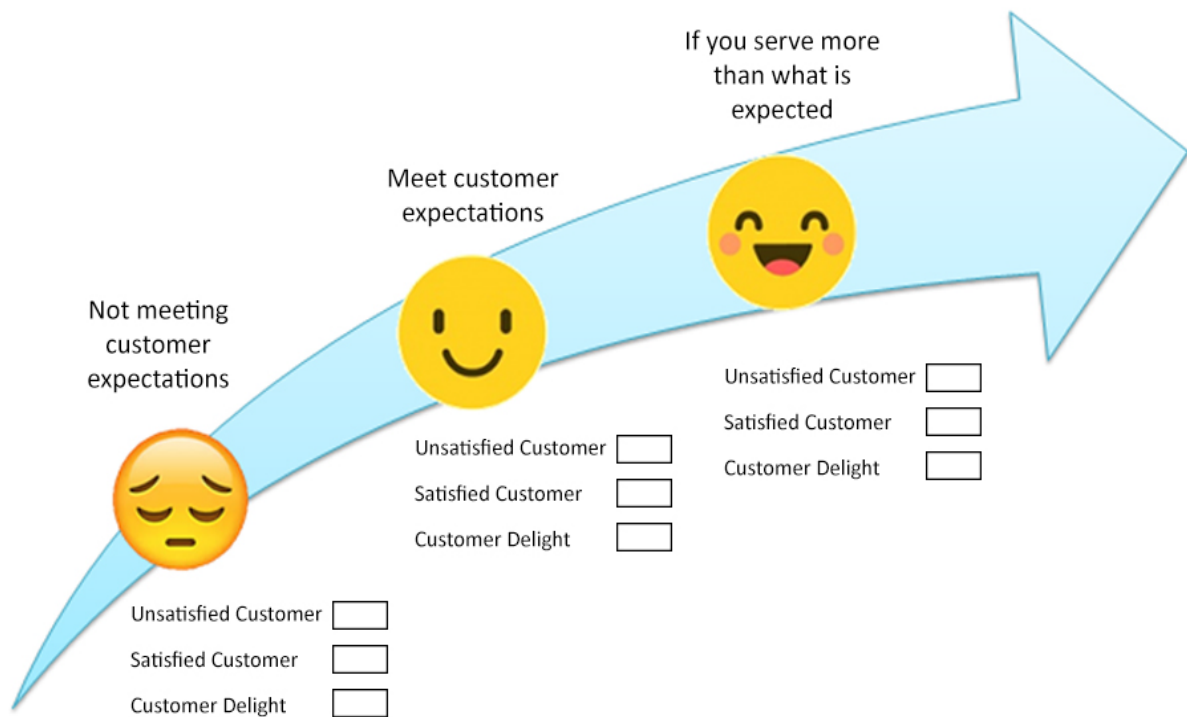


Fig.6.4.3. Customer satisfaction parameters

Select the right customer against the service quality given (mark a tick against the correct answer):



List the benefits of a good customer service:

A satisfied customer will become a repeat customer

One satisfied customer will bring in 10 other customers

---



---



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## UNIT 6.5: Problem Solving

### Unit Objectives

**At the end of this unit, you will be able to:**

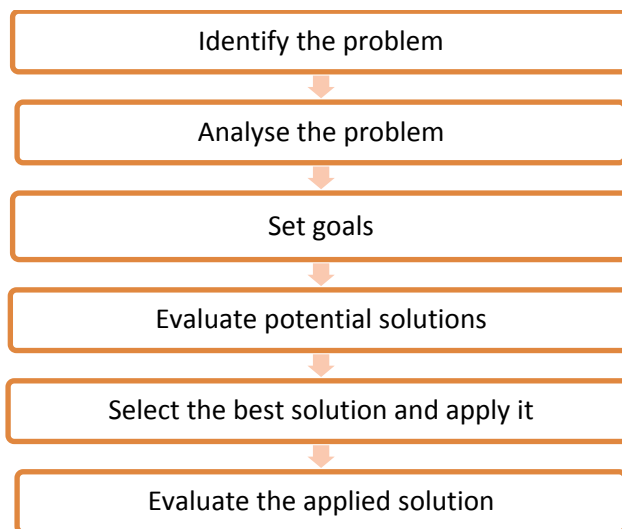
1. Identify potential problems to make sound and timely decisions

### 6.5.1 What is a problem?

A problem is a situation faced by an individual or a group that requires resolution. The apparent path for the solution may or may not be visible to people initially. Problem is what is different between 'what is' and 'what can' or 'should be'. It is usually an unwelcome and difficult situation that everybody faces in their lives.

Whether it is the personal life or a professional one, problems are a part of everybody's life because life is unpredictable. Surrendering to the problem and resigning to it is not always a good solution. A person needs tactics to solve it, learn from it and prevent it in the future.

### 6.5.2 Steps in problem solving



*Fig .6.5.1. Steps in problem solving*

Write your problem statement here (for eg: The output or product is not as per the desired quality and specifications) and use the template given to solve the problem.

---



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---



---

Sr no	Steps to solve the problems	Notes for problem solving
1	<b>Identify the problem</b>	
	Identify what is wrong	
	Speak about it to your peers	
2	<b>Analyse the problem</b>	
	What is the issue?	
	Why did it happen?	
	When did it get noticed?	
	Who is going to get affected by it	
3	<b>Set goals</b>	
	What do I want?	
	What is the current state and what is the desired state?	
	What are the steps that I should take to resolve the issue?	
	Am I following the steps and finishing on time?	
	What is getting in my way of reaching the desired outcome?	
4	<b>Evaluate potential solutions</b>	
	What are the different options that will solve the problem?	
	What are the positives and negatives of each option?	
5	<b>Select the best solution and apply it</b>	
	Which one do you think is the best solution?	
	How will you apply the best solution?	
6	<b>Evaluate the applied solution</b>	
	Was my solution the best one?	
	Did I have a better way of solving the issue?	
	Did I judge the problem correctly?	
	Could I stop the loss?	
	Can I apply this solution next time for a similar problem?	

## UNIT 6.6: Analytical Thinking

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Apply analytical skills and its attributes to make decisions and solve problems.

### 6.6.1 What are analytical skills?

Analytical skills refer to the ability to collect information, analyse information, make decisions, and solve problems.

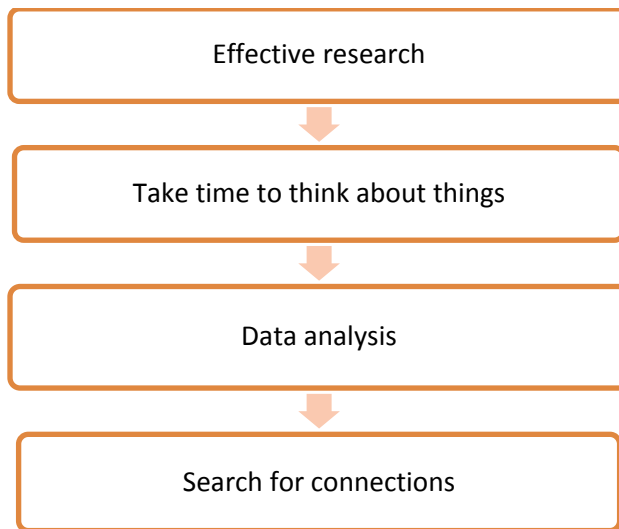


Fig.6.6.1. Analytical skills

### 6.6.2 How can you develop analytical skills?

- Use this template for developing your analytical skills.
- If you already possess analytical skills, you may continue enhancing them, and if you don't then work on developing it.

Sr.No.	How can I develop my analytical skills	I need to .....
<b>1</b>	<b>Do effective research</b>	
	Read books or newspapers, watch documentary movies, attend lectures etc.	
<b>2</b>	<b>Take time to think about things</b>	
	Think and reflect about things, instead of making quick and rash decisions	
	Consider multiple sides of a problem before picking a solution	
<b>3</b>	<b>Do data analysis</b>	
	After procuring information you should analyse it	
	Data analysis is simply the ability to find and detect patterns in a volume of information	

<b>4</b>	<b>Search for connections</b>	
	Correlation about things in terms of cause and effect (for eg: The output or product is not as per the desired quality and specifications)	
	Think about the similarities between things (for example, bread making and biscuit making, wheat flour and maida, paneer and cheese, pulp and juice, etc.)	

## UNIT 6.7: Critical Thinking Skills

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Develop critical thinking skills to prevent potential problems
2. Develop critical thinking skills to resolve issues

### 6.7.1 Critical thinking

- Critical thinking includes the ability to think clearly and rationally. It also involves the ability to engage in reflective and independent thinking.
- In critical thinking, there is no conclusion; it is constant interaction with changing circumstances and new knowledge.

### 6.7.2 How to develop critical thinking skills?

1. Write your problem statement here:

---



---

2. Use critical thinking skills to solve the problem. Here are some tips to do it.

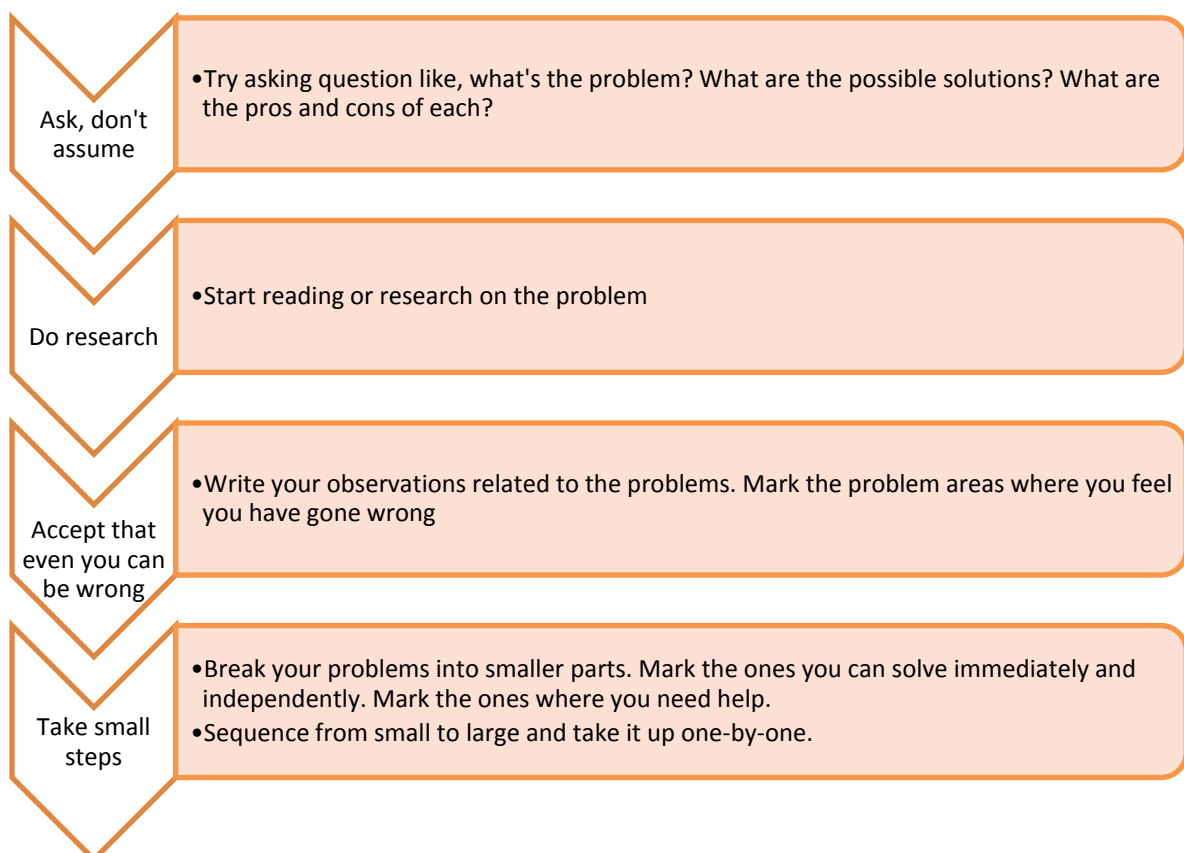


Fig.6.7.1. Tips to solve problems

## Notes

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## 7. IT Orientation

Unit 7.1 - Basics of Information Technology

21 hrs



## Key Learning Outcomes



**At the end of this unit, you will be able to:**

1. Identify the different parts of a computer
2. Use the keyboard and mouse effectively
3. Use the applications Word processor and Spreadsheet effectively

## UNIT 7.1: Basics of Information Technology

### Unit Objectives

**At the end of this unit, you will be able to:**

1. Identify the different parts of a computer
2. Use the keyboard and mouse effectively
3. Use the applications Word processor and Spreadsheet effectively

### 7.1.1 Computer Basics

Computing is an important part of everyday life in the twenty-first century. From music and photos to banking and communicating, computers have changed the way we work and live. This course introduces you to the fundamentals of computing, explains the components of a computer, explores operating system basics, and shows you how to use a mouse and a keyboard. Also explains how computers can be used in different aspects of life.

#### Benefits

Computers are used in every field. They help organizations and individuals to conduct business transactions efficiently and quickly. Today, one of the basic skills necessary to succeed at a workplace is to know how to use the computer. To be able to get better jobs, you need to know how to use a computer.

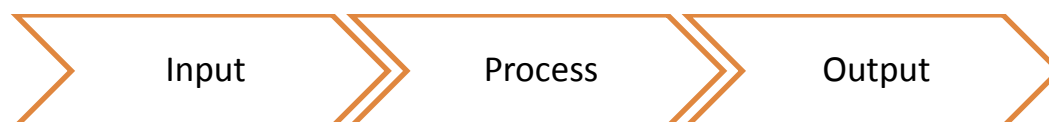
### 7.1.2 Introduction to Computers

#### What is a Computer?

Computer plays a very important role in our personal and professional lives. It has become an integral part of our lives.

Computers are electronic devices that perform the basic operations of input, processing storage, and output under the direction and control of a program. It has the ability to store, retrieve and process data. A computer is used to:

- Send e-mails
- Make Presentations
- Maintain Records
- Write Text
- Organize Files
- Surf the internet for relevant information
- And more



*Fig. 7.1.1. Process of computer*

### 7.1.3 How does the Computer Work

The different parts of the computer need to talk to each other to do things for us. When you type letters on the keyboard, the keyboard sends a message through a wire to the System Unit which in turn sends a message to the monitor, they show those letters on screen. So, only when all the parts are connected the computer can function properly.

Hardware is nothing but the internal and external physical components of a computer system.

**The external components are the:**

- Monitor • Keyboard • Mouse • System Unit • Printer and Speakers

**The internal components are the:**

- Motherboard • Central Processing Unit (CPU) • RAM • Internal Buses, etc

These internal components present inside the System Unit make it possible for the computer to process commands received from the input devices and perform a particular task.

Software is a collection of computer programs and related data that provide instructions telling a computer what to do. In contrast to hardware, software is intangible, meaning it “cannot be touched”.

Few examples of Computer Software

<b>Application Software</b>	Word Processors or Video games
<b>Programming Software/ Languages</b>	Define the syntax and semantics of computer programs
<b>System Software</b>	Operating Systems that allow the user to interface with the computer

#### Important Characteristics of a Computer

**Speed:** Computers provide the processing speed required by all sectors of service. The quick service we expect at the bank, at the grocery store, on the stock exchange, and on the Internet are dependent on the speed of computers.

**Reliability:** Humans, not computers, cause most errors.

**Storage:** Computers are capable of storing enormous amounts of data that must be located and retrieved very quickly.

**Capacity:** The capability to store and retrieve volumes of data is crucial for the Information Age.

**Productivity:** Computers provide the processing speed.

#### Applications of Computer

**Business:** To track inventories with bar codes and scanners, check the credit status of customers, and transfer funds electronically.

**Homes:** The tiny computers embedded in the electronic circuitry of most appliances control the indoor temperature, operate home security systems, tell the time, and turn video cassette recorders on and off.

**Automobiles:** They regulate the flow of fuel, thereby increasing petrol mileage.

**Entertainment:** They are used to create digitised sound on stereo systems or computer – animated features from a digitally encoded laser disc.

**Education:** Computers are used to track grades and prepare notes; with computer – controlled projection units, they can add graphics, sound, and animation to enrich lectures.

**Scientific Research:** Computers are used to solve mathematical problems, display complicated data, or model systems that are too costly or impractical to build, such as testing the airflow around the next generation of space shuttles.

**Defence/Military:** Computers are used in sophisticated communications to encode and unscramble messages, and to keep track of personnel and supplies.

### The Different Components; Peripherals and it's Uses of a Computer

**Input Devices:** They are devices that convey information to the computer

**Eg.:** Keyboard; Scanner; Mouse; Mic or Microphone

**Output Devices:** Wherein the information is processed and displayed

**Eg.:** Printer; Monitor; Speaker etc.



Fig. 7.1.2. Components of a Computer

## 7.1.4 Mouse

Mouse is used to point and select. Always place the mouse on a mouse pad.

The different types of mouse available are:

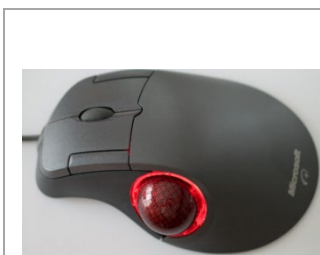


Fig. 7.1.3. Trackball mouse



Fig. 7.1.4. Optical mouse



Fig. 7.1.5. Touchpad



Fig. 7.1.6. Ball mouse

Mouse is used to point and select.

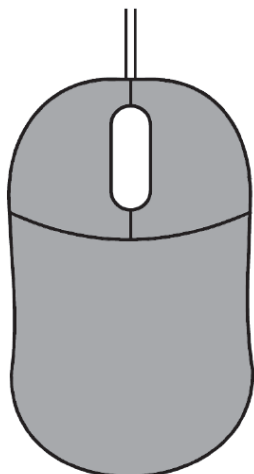


Fig. 7.1.7. Mouse

Click	Use	How to Use
<b>(Left) Click</b>	Select	Press and release the button without moving the mouse.
<b>Click and Drag</b>	Move	Press and do not release the left mouse button, and then move the mouse with the button still held down, and finally release the button.
<b>(Left) Double-click</b>	Open	Press and release the left mouse button twice in rapid succession without moving the mouse.
<b>Right-click</b>	Display usable dropdown menu	Press and release the right mouse button, without moving the mouse.

## 7.1.5 Keyboard

The Keyboard is made up of Number and Letter keys. Keyboard is used for typing and the monitor shows what is typed. But first the keyboard tells the System Unit what to do and the System Unit gives this message to the monitor.

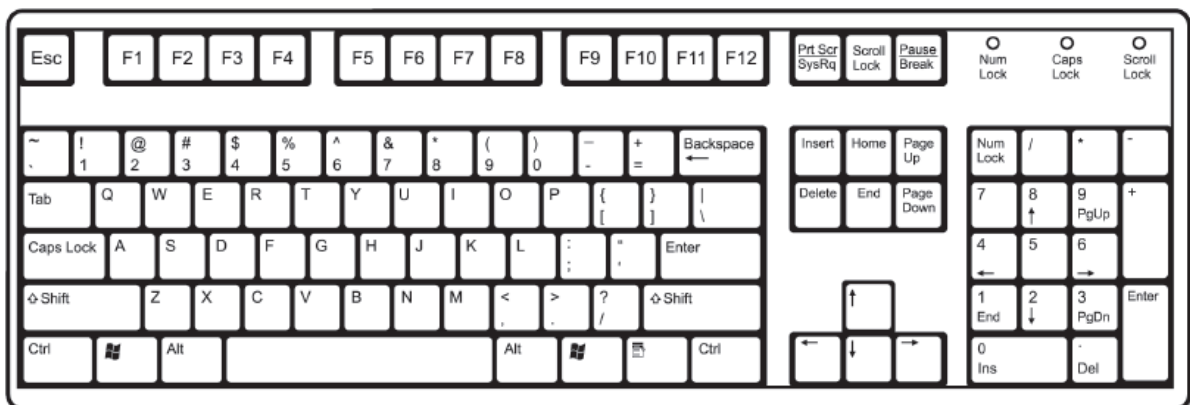


Fig. 7.1.8. Keyboard

Different Set of Keys	Description
<p>Fig. 7.1.9. Alphabet Keys</p>	The keyboard has 26 letter keys from A to Z called the alphabet keys.
<p>Fig. 7.1.10. Numeric Keys</p>	The number keys (0 to 9) are called 'numeric keys'.



Fig. 7.1.11. Symbol on the number keyboard

The longest key on the keyboard is the 'spacebar.'



Fig. 7.1.12. Spacebar

It is used to put an empty space in between letters and numbers.



Fig. 7.1.13. Esc key

The key that stands alone on the top left corner is the 'escape key'.

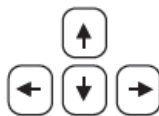


Fig. 7.1.14. Arrow keys

The set of four keys that have arrows on them are the 'arrow keys'.

## Finger Key Coordination



Fig. 7.1.15. Finger Key Coordination

## 7.1.6 Computer Peripherals



Fig. 7.1.16. Printer

It is a device that prints text or illustrations on paper. There are different types of printers like dot-matrix, ink-Jet, laser etc.

All the parts are connected to system unit with cables or wires. The system unit in turn is connected to the main power supply.



Fig. 7.1.17. Speakers

Speakers are devices used to listen to music, voices and other sounds.



Fig. 7.1.18. Microphone

The microphone converts sound inputs by the user into a format understood by the computer. It is used for sound recording.



Fig. 7.1.19. Web camera

These are small cameras (usually, though not always, video cameras), whose images can be accessed using the World Wide Web, instant messaging like hotmail, Google talk, or a PC video conferencing application.



Fig. 7.1.20. Scanner

The scanner converts print data into electronic data. Images and text available in books, newspapers and magazines can be scanned and used as computer data. The scanner is similar to a photocopier machine, except here the copy comes in electronic format.

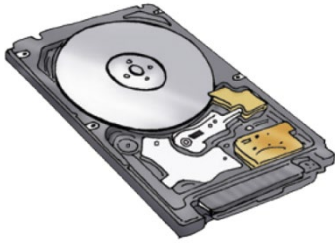


Fig. 7.1.21. Hard Disk

Stationary (fixed) storage devices are fixed on the hard disk drive inside the system unit. They can store large amounts of data (eg. 40 to 300 GB data), and can be used only in a particular machine.

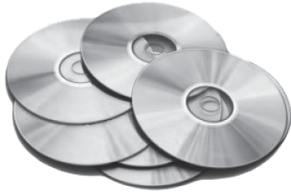


Fig.8.1.22. CD-ROM

Compact Disk- Read Only Memory is a mobile storage device. It can store around 800 MB of data. Data copied to a CD-ROM cannot be edited directly.



Fig. 7.1.23. Flash Drives

They are mobile storage devices. They can store from 540 MB to 16 GB of data and the data can be edited directly.

## 7.1.7 Using a Computer

### How to Start your Computer

- First, plug in the computer and switch it on.
- Turn on the UPS.
- Turn on the system unit by pressing the power button.
- This may cause a small light to turn on and then the monitor to turn on. Let the computer start. The computer will check all of its components and if everything is running smoothly, it will display the welcome screen, and then to the user screen.
- Type in the password if you have set one.
- Once the booting process is over the following window is displayed.

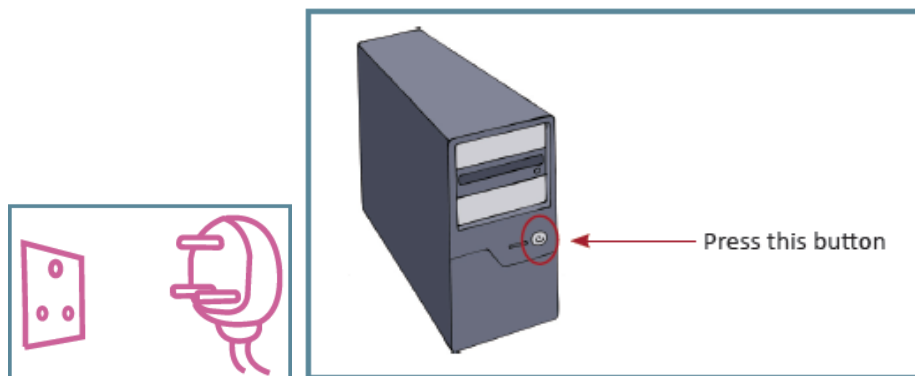


Fig. 7.1.24. Plug in the computer to switch it on



Fig. 7.1.25. Displayed Window

### How to Shut down your Computer

- Never just switch off your computer – you may lose unsaved information and damage your computer's hard disk drive or may lose the saved information too!
- To shut down your computer properly, close all open applications.
- Click on the Start button.
- Select the 'Turn off' option by clicking on it.
- Click on the 'Yes' button to confirm selection.



Fig. 7.1.27. Turn off option

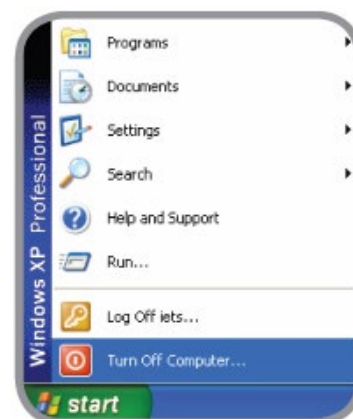


Fig. 7.1.26. Start bar

## 7.1.8 Word Processor (MS Word 2010)

### Introduction to MS Word

Microsoft Word 2010 is a word-processing program, designed to help you create professional-quality documents. With the finest document-formatting tools, Word helps you organize and write your documents more efficiently. Word also includes powerful editing and revising tools so that you can collaborate with others easily.

### Getting Started

Now that you have an understanding of where things are located, let's look at the steps needed to create a document.

### Opening Outlook

You may have a shortcut to Word on your desktop, if so double click the icon and Word will open. If not follow the steps below:

1. Click on the Start button
2. Highlight Programs
3. Highlight Microsoft Office
4. Click on Microsoft Word 2010

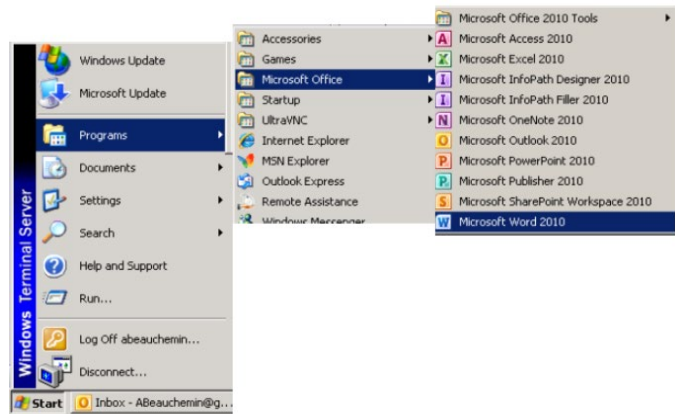


Fig. 7.1.28. Start → Programs → Microsoft Office → Microsoft Word 2010

### Create a New Document

1. Click the File tab and then click New.
2. Under Available Templates, click Blank Document.
3. Click Create.

## 7.1.9 Spreadsheet (MS Excel 2010)

### Introduction to MS Excel

This is to introduce you to using Microsoft Excel if you're unfamiliar with any major aspect of it. The topics will lead you through the fundamentals of creating and working with Excel spreadsheets. Today's Excel spreadsheet isn't just for financial professionals. Microsoft Excel offers intuitive tools that make it easy to access, connect, and analyze critical data—regardless of your profession. The first step in learning to use your new software is to start (or in computer parlance: launch) the Excel Program.

### Launch Excel:

1. SELECT (Click) the Windows **Start** button; this will bring up a set of choices in a menu.
2. Select **Programs**. Another menu will appear to the right.
3. Locate and Select **Microsoft Office** and another menu will appear on the right.
4. Locate and Select **Microsoft Office Excel 2010**. You have now launched Excel.

When Excel starts, it creates a new blank workbook, called **Book 1**. The **Workbook** is similar to a notebook. Inside you have sheets, each of which is called a **worksheet**. Each worksheet has a name that appears on a **sheet tab** at the bottom of the workbook.

This image shows a single sheet of white paper with horizontal ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.

Lined area for writing.







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